

City of Kenora

2024 Financial Statements



TABLE OF CONTENTS

	Page
1. Management's Responsibility	2
2. Independent Auditor's Report	3
3. Consolidated Statement of Financial Position	5
4. Consolidated Statement of Operations and Accumulated Surplus	6
5. Consolidated Statement of Changes in Net Financial Assets	7
6. Consolidated Statement of Cash Flows	8
7. Significant Accounting Policies	9
8. Notes to Consolidated Financial Statements	13
9. Schedule of Consolidated Segment Disclosure	25
10. Schedule of Consolidated Segment Disclosure by Entity	26

MANAGEMENT'S RESPONSIBILITY


To the Members of Council, Citizens and Ratepayers of The Corporation of the City of Kenora:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Council is composed entirely of individuals who are neither management nor employees of the Municipality. Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial statements. The Council fulfils these responsibilities by reviewing the financial statements prepared by management and discussing relevant matters with management and external auditors. Council is also responsible for recommending the appointment of the Municipality's external auditors.

MNP LLP is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both Council and management to discuss their audit findings.

A handwritten signature in dark ink, appearing to read "Ryan Marsh", written over a horizontal line.

Ryan Marsh, Director of Finance/Treasurer

To the Members of Council, Citizens and Ratepayers of The Corporation of the City of Kenora:

Opinion

We have audited the consolidated financial statements of The Corporation of the City of Kenora (the "City"), which comprise the consolidated statement of financial position as at December 31, 2024, and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City as at December 31, 2024, and the results of its consolidated operations, changes in its net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the City as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Thunder Bay, Ontario

December 9, 2025

MNP LLP

Chartered Professional Accountants


Licensed Public Accountants

THE CORPORATION OF THE CITY OF KENORA
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
31 December 2024

	2024	2023
Financial Assets		
Cash (Note 1)	\$ 28,208,895	\$ 24,072,802
Investments (Note 2)	20,647,601	19,925,947
Property taxes receivable (Note 3)	2,404,904	2,135,077
Trade and other receivables (Note 4)	7,388,442	8,524,758
Inventory held for resale	77,990	89,242
Citizens' Prosperity Trust Fund investments (Note 5)	44,915,984	44,326,421
Long term investment (Note 6)	8,500,000	9,000,000
	112,143,816	108,074,247
Liabilities		
Accounts payable and accrued liabilities	9,180,176	8,084,924
Property tax prepayments (Note 3)	1,897,841	1,807,656
Deferred revenue (Note 8)	10,280,042	7,892,400
Long term debt (Note 9)	7,762,104	8,605,416
Employee future benefits payable (Note 17, 18)	2,737,886	2,711,673
Asset retirement obligations (Note 21)	1,806,206	1,730,647
	33,664,255	30,832,716
NET FINANCIAL ASSETS	78,479,561	77,241,531
CONTINGENT LIABILITIES (Note 19)		
Non Financial Assets		
Tangible capital assets (Note 11)	196,386,787	194,803,513
Inventories of consumables and prepaids	2,089,905	1,556,466
	198,476,692	196,359,979
ACCUMULATED SURPLUS (Note 10)	\$ 276,956,253	\$ 273,601,510

See Accompanying Notes

 Mayor

 Director of Finance/Treasurer

THE CORPORATION OF THE CITY OF KENORA
CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS
For the year ended 31 December 2024

	2024 Budget (Note 14)	2024 Actual	2023 Actual
Revenues			
Taxation	\$ 31,032,297	\$ 31,124,716	\$ 29,865,160
Fees and user charges	19,742,051	19,412,570	18,980,081
Canada grants (Note 20)	4,379,628	933,312	1,077,682
Ontario grants (Note 20)	7,753,557	7,272,271	9,832,625
Other (Note 12)	4,719,620	6,777,678	5,109,118
	67,627,153	65,520,547	64,864,666
Expenses			
General government	4,621,241	5,588,105	4,876,600
Protection services	10,953,622	11,152,756	10,607,449
Transportation services	12,700,978	12,157,391	11,226,218
Environmental services	14,456,339	13,847,668	12,839,179
Health services	2,845,445	2,774,978	2,851,644
Social and family services	4,147,645	4,147,645	3,838,484
Recreation and cultural services	8,703,018	8,496,708	8,126,483
Planning and development	2,873,829	4,000,553	3,138,787
	61,302,117	62,165,804	57,504,844
Annual surplus	6,325,036	3,354,743	7,359,822
Accumulated surplus, beginning of year		273,601,510	266,241,688
Accumulated surplus, end of year		\$ 276,956,253	\$ 273,601,510

See Accompanying Notes

THE CORPORATION OF THE CITY OF KENORA
CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS
For the year ended 31 December 2024

	2024 Budget (Note 14)	2024 Actual	2023 Actual
Annual surplus	\$ 6,325,036	\$ 3,354,743	\$ 7,359,822
Acquisition of tangible capital assets	(17,694,743)	(10,942,796)	(15,716,946)
Amortization of tangible capital assets	9,058,727	9,058,727	8,757,016
Loss on sale of tangible capital assets	-	243,300	993,618
Proceeds on sale of tangible capital assets	-	57,495	358,934
	(2,310,980)	1,771,469	1,752,444
Acquisition of prepaid expenses and inventories of consumables	(3,864,932)	(3,864,932)	(3,726,950)
Net use/consumption of inventories of consumables and prepaids	3,331,493	3,331,493	3,530,516
	(533,439)	(533,439)	(196,434)
Net change in net financial assets	(2,844,419)	1,238,030	1,556,010
Net financial assets, beginning of year	77,241,531	77,241,531	75,685,521
Net financial assets, end of year	\$ 74,397,112	\$ 78,479,561	\$ 77,241,531

See Accompanying Notes

THE CORPORATION OF THE CITY OF KENORA
CONSOLIDATED STATEMENT OF CASH FLOWS
For the year ended 31 December 2024

	2024	2023
Operating transactions		
Annual surplus	\$ 3,354,743	\$ 7,359,822
Items not involving cash		
Accretion of asset retirement obligation, net of disposals	75,559	76,109
Amortization	9,058,727	8,757,016
Loss on disposal of tangible capital assets	243,300	993,619
Increase in employee future benefits payable	26,213	75,311
	12,758,542	17,261,877
Change in non-cash working capital balances		
Property taxes receivable	(269,827)	(424,827)
Trade and other receivables	1,136,316	313,930
Inventories	(522,187)	(217,454)
Accounts payable and accrued liabilities	1,095,252	195,078
Property tax prepayments	90,185	143,982
Deferred revenue	2,387,642	6,780
	16,675,923	17,279,366
Capital transactions		
Acquisition of tangible capital assets	(10,942,796)	(15,716,946)
Proceeds on sale of tangible capital assets	57,495	358,934
	(10,885,301)	(15,358,012)
Investing transactions		
Long term investment - note receivable	500,000	500,000
Net increase of investments	(1,345,171)	(2,790,073)
Proceeds on sale of investments	623,517	1,202,786
Net increase in Citizens' Prosperity Trust Fund investments	(589,563)	(368,306)
	(811,217)	(1,455,593)
Financing transactions		
Principal repayments on long term debt	(843,312)	(1,019,957)
Net change in cash and equivalents	4,136,093	(554,196)
Cash, beginning of year	24,072,802	24,626,998
Cash, end of year	\$ 28,208,895	\$ 24,072,802

See Accompanying Notes

THE CORPORATION OF THE CITY OF KENORA SIGNIFICANT ACCOUNTING POLICIES

For the year ended 31 December 2024

The consolidated financial statements of the Municipality are the responsibility of management. They have been prepared in accordance with Canadian generally accepted accounting principles established by the Public Sector Accounting Board of Chartered Professional Accountants Canada. The Municipality provides municipal services such as fire, public works, planning, parks, recreation and other government services. Significant aspects of the accounting policies adopted by the Municipality are as follows:

a) Basis of Accounting

Revenues and expenses are reported on the accrual basis of accounting. Under the accrual method of accounting, revenues are recognized in the period in which the transactions or events that give rise to the revenues occurred. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

b) Basis of Consolidation

The consolidated financial statements reflect the assets, liabilities, revenues and expenses of the current fund, capital fund, reserves and reserve funds of all municipal organizations, committees and boards and internally restricted entities which are owned or controlled by the Municipality. All interfund assets, liabilities, revenues and expenses have been eliminated on consolidation.

The following boards and municipal enterprises owned or controlled by the Municipality have been consolidated:

Kenora Public Library
Lake of the Woods Cemetery
Lake of the Woods Museum/Douglas Family Art Centre

The Provincial Offences Fund is a government partnership where the Municipality has shared control over the board / entity. The Municipality's pro rata share of the assets, liabilities, revenues and expenses are reflected in the financial statements using the proportionate consolidation method. The Municipality's proportionate interest of 69.40% (2023 - 69.60%) of the Provincial Offences Fund is reflected in the consolidated financial statements.

The financial activities of certain entities associated with the City are not consolidated. The City's contributions to these entities are recorded in the Consolidated Statement of Operations and Accumulated Surplus. The entities that are not consolidated are as follows:

Northwestern Health Unit
Kenora District Services Board
Kenora Handi Transit
District of Kenora Home for the Aged

c) Use of Estimates

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and the reported amounts of revenues and expenses during the period. Significant estimates include assumptions used in estimating provisions for doubtful accounts relating to property taxes receivable and trade and other receivables, useful lives of tangible capital assets, employee future benefit liabilities, contaminated sites, contingencies, timing and discount rate of asset retirement obligations, and other accrued liability amounts. These estimates and assumptions are based on the City's best information and judgment and may differ significantly from actual results.

THE CORPORATION OF THE CITY OF KENORA
SIGNIFICANT ACCOUNTING POLICIES

For the year ended 31 December 2024

d) Financial Instruments

Financial instruments are recorded at either fair value, or cost, or amortized cost at initial recognition. The City's financial instruments and measurement basis include:

- Cash includes cash on hand and bank deposits and is reported at fair value.
- Investments consist of pooled equity and bond funds and are reported at cost. The investments held in pooled funds are not traded on an active market and are reflected at cost as a result.
- The Citizens' Prosperity Trust Fund investments consist of pooled funds, bonds and a high interest savings account and are reported at cost. The investments held in pooled funds are not traded on an active market and are reflected at cost as a result.
- Property taxes receivable, trade and other receivables are measured at amortized cost less any allowance. Valuation allowances are made to reflect receivables at the lower of cost and net recoverable value when collectability and risk of loss exists. Changes in valuation allowances are recognized in the Statement of Operations and Accumulated Surplus. Interest is accrued to the extent it is deemed collectible.
- Accounts payable and accrued liabilities and long-term debt are measured at cost or amortized cost.

All financial instruments are tested for impairment annually, or more frequently when changes in circumstances indicate the financial instrument could be impaired. When a decline is determined to be other than temporary, the amount of the loss is reported in the Statement of Operations and Accumulated Surplus.

Transaction costs on the acquisition, sale or issue of financial instruments are charged to the financial instrument for those measured at amortized cost. Transaction costs are expensed for financial instruments measured at fair value.

e) Asset Retirement Obligation

A liability for an asset retirement obligation is recognized when there is a legal obligation to incur retirement costs in relation to a tangible capital asset; the past transaction or event giving rise to the liability has occurred; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made.

The liability is recorded at an amount that is the best estimate of the expenditure required to retire a tangible capital asset at the financial statement date. This liability is subsequently reviewed at each financial reporting date and adjusted for the passage of time and for any revisions to the timing, amount required to settle the obligation or the discount rate.

Upon the initial measurement of an asset retirement obligation, a corresponding asset retirement cost is added to the carrying value of the related tangible capital asset if it is still in productive use. This cost is amortized over the useful life of the tangible capital asset. If the related tangible capital asset is unrecognized or no longer in productive use, the asset retirement costs are expensed.

THE CORPORATION OF THE CITY OF KENORA
SIGNIFICANT ACCOUNTING POLICIES

For the year ended 31 December 2024

f) Revenue Recognition

The City recognizes taxation revenue on an annual basis using total assessment values for the year and annually established tax rates set by Council for each class or type of property, in accordance with legislation and Council approved policies, in order to raise the revenues required to meeting operating budget requirements. Property assessment values are provided by the Municipal Property Assessment Corporation. The City is required by the Ontario Education Act to collect and remit education support levies established by the Province.

Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. For property taxes, the taxable event is the period for which the tax is levied. As taxes recorded are initially based on management's best estimate of the taxes that will be received, it is possible that changes in future conditions, such as reassessments due to audits, appeals and court decisions, could result in a change in the amount of tax revenue recognized. Taxes receivable are recognized net of an allowance for anticipated uncollectable amounts.

Government transfers are recognized as revenue in the year in which events that give rise to the transfer occur, providing that the transfers are authorized, any eligibility criteria have been met, and the amounts can be reasonably estimated. Transfers consist of grants and subsidies received for various operating and capital programs. Deferred grant revenue arises when grants received are conditional upon eligible expenses being incurred and where amounts received in advance have not been fully expended on eligible expenses. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

User charges and fees are recognized as revenue in the period in which services are provided and there is reasonable assurance of collection. Amounts collected for which the related services have yet to be performed are recognized as a liability and recognized as revenue when the related services are performed.

Interest is recognized as it is earned. Interest earned on deferred revenue is added to the fund balance and forms part of the deferred revenue balance. Investment income earned on reserve funds is added to the fund balance and forms part of the reserve fund balance.

g) Inventory

Inventory is recorded at the lower of cost or net realizable value. Cost is determined on the average cost basis.

h) Collection of Taxes on Behalf of Other Taxation Authorities

The City collects taxation revenue on behalf of the school boards. The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards are not reflected in these financial statements.

i) Trust Funds

Trust funds administered by the City for the benefit of external parties are not included in these financial statements. The financial activity and position of the trust funds are reported separately.

THE CORPORATION OF THE CITY OF KENORA
SIGNIFICANT ACCOUNTING POLICIES
For the year ended 31 December 2024

j) Deferred Revenue

Funds received for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general municipal purposes are accounted for as deferred revenue on the consolidated statement of financial position. The revenue is recognized in the consolidated statement of operations in the year in which it is used for the specified purpose.

k) Pension and Other Post-Employment Benefits

The City accounts for its participation in the Ontario Municipal Employees Retirement System (OMERS), a multi-employer public sector pension fund, as an expense when contributions are due.

Standards issued by Chartered Professional Accountants Canada with respect to accounting for employee future benefits require the City to accrue for its obligations under other employee benefit plans and related costs, net of plan assets. The cost of other post-employment benefits offered to employees are actuarially determined using the projected benefit method, prorated on service and based on management's best estimate assumptions. Under this method, the projected post-retirement benefit is deemed to be earned on pro-rata basis over the years of service in the attribution period commencing at date of hire, and ending at the earliest age the employee could retire and qualify for benefits.

l) Tangible Capital Assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital assets including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital assets commencing once the asset is available for productive use as follows:

Site improvements	25 years
Buildings	10 to 125 years
Equipment	3 to 25 years
Fleet	7 to 25 years
Docks and wharfs	10 to 50 years
Roads and bridges	10 to 50 years
Water	15 to 75 years
Waste water	15 to 100 years
Other	5 to 75 years

Assets under construction are not amortized until the asset is available for use.

m) Non Financial Assets

The City's capital assets and other non financial assets are accounted for as assets because they can be used to provide services in future periods. These assets do not normally provide resources to discharge the liabilities of the City unless they are sold.

n) Net Financial Assets

The City's financial statements are presented to highlight net financial assets as the measurement of financial position. The net financial assets of the City is determined by its financial assets less its liabilities. Net financial assets is comprised of two components, non-financial assets and accumulated surplus.

THE CORPORATION OF THE CITY OF KENORA
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31 December 2024

1. CASH

	2024		2023	
Unrestricted	\$	18,892,659	\$	10,460,419
Restricted		9,316,236		13,612,383
	\$	28,208,895	\$	24,072,802

The City has a revolving demand facility to a maximum of \$5,000,000 by way of prime rate based loans bearing interest at prime less 0.75% and letters of credit bearing interest at 0.5% per annum. The prime rate was 5.45% at year-end. As at 31 December 2024, \$ nil (2023 - nil) was drawn under this facility. This facility is unsecured. Availability is subject to financial criteria and is at the discretion of the bank.

2. INVESTMENTS

	2024		2023	
	Cost	Market Value	Cost	Market Value
ONE Investment:				
Canadian Bond Fund	\$ 2,254,306	\$ 2,273,173	\$ 2,080,318	\$ 2,073,435
Canadian Equity Fund	2,576,208	3,566,819	2,526,193	3,291,767
Corporate Bond Fund	1,549,467	1,483,577	1,454,978	1,366,940
Global Bond Fund	7,760,397	6,969,954	7,244,141	6,464,598
Global Equity Fund	6,187,833	8,211,699	6,098,729	7,384,278
Other investments	319,390	328,641	521,588	529,523
	\$ 20,647,601	\$ 22,833,863	\$ 19,925,947	\$ 21,110,541

99% (2023-99%) of the investments are held with the ONE Investment and are recorded at cost as they are not traded in an active market. The funds held with ONE Investment have an annual weighted rate of return of 9.2%.

3. PROPERTY TAXES RECEIVABLE/PROPERTY TAX PREPAYMENTS

	2024		2023	
Property taxes receivable	\$	3,646,378	\$	3,185,312
Less: Allowance for doubtful accounts		(1,241,474)		(1,050,235)
		2,404,904		2,135,077
Property tax prepayments		(1,897,841)		(1,807,656)
	\$	507,063	\$	327,421

4. TRADE AND OTHER RECEIVABLES

	2024		2023	
Grant receivable	\$	2,774,987	\$	5,281,002
Utility receivable		1,540,327		1,429,845
HST rebate receivable		940,568		940,404
Trade/Sundry receivables		2,134,582		883,514
Less: Provision for doubtful accounts		(2,022)		(10,007)
	\$	7,388,442	\$	8,524,758

THE CORPORATION OF THE CITY OF KENORA
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31 December 2024

5. CITIZENS' PROSPERITY TRUST FUND INVESTMENTS	2024		2023	
	Cost	Market Value	Cost	Market Value
Cash	\$ 166,230	\$ 166,230	\$ 11,990	\$ 11,990
ONE Investment:				
Canadian Bond Fund	8,078,656	8,212,379	7,387,878	7,425,835
Canadian Equity Fund	3,322,591	4,410,441	2,936,479	3,647,486
Corporate Bond Fund	4,009,418	3,848,923	3,547,348	3,323,670
Global Bond Fund	20,419,352	18,243,309	18,721,151	16,555,952
Global Equity Fund	7,249,823	9,140,942	7,623,247	8,799,130
Manulife Asset Management:				
Federal Bonds	265,764	261,700	989,883	979,478
Municipal Bonds	150,624	153,073	266,007	258,256
Provincial Bonds	846,802	864,497	1,375,842	1,354,517
Corporate Bonds	700,411	706,190	1,206,623	1,164,473
Other Bonds	582,705	599,175	120,183	120,181
ONE Joint Investment Board bonds	229,000	226,941	2,082,000	2,032,830
Outstanding transfers	(1,105,392)	(1,105,392)	(1,942,210)	(1,942,210)
	\$ 44,915,984	\$ 45,728,408	\$ 44,326,421	\$ 43,731,588

The proceeds from the sale of the Kenora Municipal Telephone System, KMTS Mobility and KMTS Net were transferred to the Citizens' Prosperity Trust Fund in 2008. The purpose of the Fund is to safeguard the principal while using the related investment income to eliminate the negative impacts resulting from the loss of the annual dividends from the telephone operations.

96% (2023-95%) of the investments are held by ONE Investment. The investments are held in bond and equity funds with a weighted annual rate of return of 7.2%. A portion is held in trust with ONE Joint Investment Board and include both government and bank bonds with interest rates ranging from 0.95% to 1.75%. These investments mature in 2025. The remaining investments are managed by Manulife Asset Management and held with RBC Dexia. The investments are held in various government and bank bonds and debentures. Interest rates range from 1.0% to 5.417%. These investments mature between 2025 and 2028.

6. LONG TERM INVESTMENT

	2024	2023
Promissory note from Synergy North Corporation, receivable in annual principal instalments of \$500,000 with monthly interest instalments at the TD Canada Trust prime rate (7.20% - 31 December 2023; 5.45% - 31 December 2024). Both principal and interest payments are subject to a Subordination and Postponement Agreement between the City and Synergy North wherein neither payment may be receivable based on certain criteria.	\$ 1,569,279	\$ 2,069,279
9,100 voting, participating common shares of Synergy North Corporation, representing 8.31% of common shares issued	6,930,721	6,930,721
	\$ 8,500,000	\$ 9,000,000

On 1 January 2019, Synergy North Corporation was formed under the Business Corporations Act (Ontario) by the amalgamation of Thunder Bay Hydro Electricity Distribution Inc. and Kenora Hydro Electric Corporation Ltd. At that date, 109,506 common shares were issued. This investment is accounted for as a portfolio investment and is recorded at cost.

THE CORPORATION OF THE CITY OF KENORA
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31 December 2024

7. FINANCIAL INSTRUMENTS

Financial Risk Management

The City, collectively through its consolidated entities and business and other partnerships has exposure to the following risks related to its financial instruments: credit risk, liquidity risk, and market risk. An analysis of these risks is provided below.

i. Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The City's credit risk is primarily attributable to its accounts receivable.

This risk is minimized by maintaining an allowance for doubtful accounts for potential credit losses. This allowance is based on management's estimates and assumptions regarding current market conditions, customer analysis and historical payment trends.

These factors are considered when determining whether past due accounts are allowed for or written-off. Subsequent recoveries of receivables previously provisioned are credited to the Statement of Operations.

The City's maximum exposure to credit risk at the financial statement date is the carrying value of its accounts receivable as presented on the statement of financial position.

At year end, the amounts outstanding for the City's trade and other receivables are as follows:

	2024
Current	\$ 4,603,084
31 to 60 days	1,613,286
61 to 90 days	152,385
Over 90 days	1,021,709
Less: Provision for doubtful accounts	(2,022)
	\$ 7,388,442

At year end, the City's management has determined that accounts receivable are impaired as illustrated in the above table. Management's assessment was based on estimates and assumptions regarding current market conditions, customer analysis and historical payment trends.

The City holds property taxes receivable in the amount of \$3,646,378 (2023 - \$3,185,312) at year end. To alleviate the credit risk, the City has made provisions for doubtful accounts amounting to \$1,241,474 (2023 - \$1,050,235) for potential brownfields identified. The remainder of property taxes receivable are protected from risk through the registration of a tax arrears certificate under section 373 of the Municipal act.

There have not been any changes from the prior year in the City's exposure to credit risk or the policies, procedures and methods it uses to manage and measure the risk.

THE CORPORATION OF THE CITY OF KENORA
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31 December 2024

7. FINANCIAL INSTRUMENTS - continued

ii. Liquidity Risk

Liquidity risk is the risk that the City will not be able to meet its obligations associated with financial liabilities. The City is exposed to liquidity risk on its accounts payable and accrued liabilities and long-term debt. The City's manages the exposure to liquidity risk through budgeting, cashflow monitoring and forecasting ensuring sufficient funds required for normal operating requirements on an on-going basis. The contractual maturities of long-term debt are disclosed in note 9.

There have not been any changes from the prior year in the City's exposure to liquidity risk or the policies, procedures or methods it uses to manage and measure risk.

iii. Market Risk

Market risk is the risk that future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of currency risk, interest rate risk, and other price risk.

a. Currency Risk

Currency risk is the risk that future cash flows related to financial instruments will vary due to fluctuations in foreign exchange rates. The City has limited exposure to fluctuating values of foreign currency and only exposure is through USD accounts payable. At December 31, 2024, the City has no material currency exposure.

b. Interest Rate Risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in interest rates. The City is exposed to interest rate risk on its interest-bearing investments.

The City is also exposed to interest rate risk on interest rates received on investments. The impact of fluctuations varies as the amount of investments change. The City holds a portfolio managed by ONE Investment and ONE Joint Investment Board which operates under the regulations of the Municipal Act and holds a high interest savings account with ONE Investment.

The City is subject to interest rate risk on long-term debt but minimizes the risk by issuing long term fixed rate debenture debt and does not hold any variable rate debt.

c. Other Price Risk

Price risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices other than those arising from interest rate risk or currency risk. The City is exposed to price risk through its investments which include equity pooled funds. To mitigate this risk, the investment portfolio is managed by ONE Investment and ONE Joint Investment Board and investments are made in accordance with an approved Investment Policy Statement.

THE CORPORATION OF THE CITY OF KENORA
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31 December 2024

8. DEFERRED REVENUE

						2024
	Opening balance	Contributions received	Externally restricted investment income	Revenue recognized	Ending balance	
Canada Community-Building Fund	\$ 3,640,150	\$ 956,048	\$ 182,099	\$ 35,708	\$ 4,742,589	
Dedicated gas tax	974,272	-	42,120	-	1,016,392	
Ontario Community Infrastructure Fund	1,965,226	2,364,241	125,107	1,340,266	3,114,308	
Miscellaneous transit funding	161,951	-	-	161,951	-	
Roads deposits	29,129	-	-	29,129	-	
Other deferred revenue	1,121,672	554,094	11,010	280,023	1,406,753	
	\$ 7,892,400	\$ 3,874,383	\$ 360,336	\$ 1,847,077	\$ 10,280,042	

Canada Community-Building Fund (CCBF)

CCBF revenue is provided by the Government of Canada. The use of funding is established by a funding agreement between the City and the Association of Municipalities of Ontario. CCBF funding may be used towards designated public transit, water, wastewater, solid waste, community energy systems, roads and capacity building projects as specified in the funding agreements.

Dedicated gas tax

The Provincial Ministry of Transportation provides municipalities with \$.02 per litre of provincial gas tax to improve and expand transit. The funds can only be used to support municipal public transportation expenditures above a municipality's baseline spending.

9. LONG TERM DEBT

	2024	2023
Unsecured bank loan from TD Canada Trust repayable in annual installments of \$318,180 including interest at 1.82%, maturing 2027	\$ 920,423	\$ 1,216,200
Unsecured bank loan from TD Canada Trust repayable in annual installments of \$82,219 including interest at 1.49%, maturing 2025	80,997	160,797
Unsecured bank loan from TD Canada Trust repayable in annual installments of \$146,606 including interest at 2.135%, maturing 2030	816,828	943,047
Unsecured bank loan from TD Canada Trust repayable in annual installments of \$60,009 including interest at 1.72%, maturing 2026	116,956	173,940
Unsecured bank loan from TD Canada Trust repayable in annual installments of \$93,793 including interest at 2.24%, maturing 2031	600,970	679,374
Unsecured bank loan from TD Canada Trust repayable in annual installments of \$22,251 including interest at 2.34%, maturing 2032	160,467	178,491
Unsecured bank loan from TD Canada Trust repayable in annual installments of \$332,393 including interest at 2.705%, maturing 2043	5,065,463	5,253,567
	\$ 7,762,104	\$ 8,605,416

THE CORPORATION OF THE CITY OF KENORA
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31 December 2024

9. LONG TERM DEBT - continued

Schedule of loan principal payments are as follows:

2025	\$	860,518
2026		797,423
2027		754,662
2028		453,463
2029		464,206
Thereafter		4,431,832
	\$	7,762,104

10. ACCUMULATED SURPLUS

Accumulated surplus consists of individual fund surplus, reserves and reserve funds and internally restricted entities as follows:

	2024	2023
Current funds	\$ 2,955,379	\$ 2,241,784
Investment in tangible capital assets	188,624,683	186,198,097
Long term investment	8,500,000	9,000,000
Employee future benefits	(2,737,886)	(2,711,673)
Asset retirement obligations	(1,806,206)	(1,730,647)
	195,535,970	192,997,561
Reserves and Reserve Funds		
Working capital	4,461,465	4,461,465
Contingencies	5,332,211	5,171,070
Capital expenditure purposes	22,134,016	22,002,180
Replacement of equipment	1,285,629	1,457,814
Museum	409,055	370,654
Cemetery Columbarium	357,219	322,292
Current expenditures purposes	2,707,376	2,673,294
Total Reserves and Reserve Funds	36,686,971	36,458,769
Internally Restricted Entity		
Citizens' Prosperity Trust Fund	44,733,312	44,145,180
ACCUMULATED SURPLUS	\$ 276,956,253	\$ 273,601,510

The investment in tangible capital assets represents amounts already spent and invested in infrastructure and other non-financial assets.

THE CORPORATION OF THE CITY OF KENORA
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31 December 2024

11. TANGIBLE CAPITAL ASSETS

	Land	Site Improve- ments	Buildings	Equipment	Fleet	Docks and Wharfs	Roads and Bridges	Water	Waste Water	Assets under Construction and Other	2024	2023
Cost, beginning of year	\$ 11,849,879	\$ 11,494,063	\$ 45,832,020	\$ 7,651,671	\$ 22,374,088	\$ 2,845,478	\$ 145,858,282	\$ 47,777,500	\$ 65,296,609	\$ 3,518,993	\$ 364,498,583	\$ 352,463,542
Additions	53,176	45,628	262,250	646,674	1,012,126	84,474	4,905,501	1,240,479	1,604,525	1,087,963	10,942,796	15,716,946
Disposals/transfers	-	1,218,709	2,446,580	(68,482)	(852,355)	-	(632,295)	(81,383)	(120,787)	(3,672,090)	(1,762,103)	(3,681,905)
Cost, end of year	\$ 11,903,055	\$ 12,758,400	\$ 48,540,850	\$ 8,229,863	\$ 22,533,859	\$ 2,929,952	\$ 150,131,488	\$ 48,936,596	\$ 66,780,347	\$ 934,866	\$ 373,679,276	\$ 364,498,583
Accumulated amortization, beginning of year	\$ -	\$ 4,008,256	\$ 14,093,625	\$ 5,080,218	\$ 11,181,969	\$ 1,062,752	\$ 89,293,422	\$ 18,018,958	\$ 26,955,870	\$ -	\$ 169,695,070	\$ 163,267,408
Amortization	-	476,860	1,215,155	446,921	1,205,815	106,728	3,787,901	664,206	1,155,141	-	9,058,727	8,757,016
Disposals	-	-	(3,741)	(68,630)	(618,296)	-	(608,879)	(56,240)	(105,522)	-	(1,461,308)	(2,329,354)
Accumulated amortization, end of year	\$ -	\$ 4,485,116	\$ 15,305,039	\$ 5,458,509	\$ 11,769,488	\$ 1,169,480	\$ 92,472,444	\$ 18,626,924	\$ 28,005,489	\$ -	\$ 177,292,489	\$ 169,695,070
Net carrying amounts, end of year	\$ 11,903,055	\$ 8,273,284	\$ 33,235,811	\$ 2,771,354	\$ 10,764,371	\$ 1,760,472	\$ 57,659,044	\$ 30,309,672	\$ 38,774,858	\$ 934,866	\$ 196,386,787	\$ 194,803,513

The net book value of tangible capital assets not being amortized because they are under construction (or development or have been removed from services) is \$934,866 (2023 - \$3,518,993). The municipality holds various works of art and historical treasures pertaining to the Lake of the Woods Museum. These items are not recognized as tangible capital assets in the financial statements because a reasonable estimate of the future benefits associated with such property cannot be made.

THE CORPORATION OF THE CITY OF KENORA
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31 December 2024

12. OTHER INCOME

	2024	2023
Penalties and interest on taxation	\$ 469,423	\$ 392,434
Investment income	3,994,401	3,495,920
Donations	186,727	57,710
Collection and transportation of recyclables	1,301,891	855,042
Miscellaneous	825,236	308,012
	\$ 6,777,678	\$ 5,109,118

13. PENSION AGREEMENTS

The City and its employees contribute to the Ontario Municipal Employees Retirement System ("OMERS"), a jointly trusted pension plan. The Board of Trustees, representing plan members and employers, is jointly responsible for overseeing the management of the pension plan, including investment of the assets and administration of benefits. The pension plan is a multi-employer contributory pension plan. Basic pension benefits provided are defined. The plan has almost 640,000 active, deferred and retired members.

Each year an independent actuary determines the plan's funded status by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2024. The results of the actuarial valuation disclosed total actuarial liabilities of \$142.5 billion (\$136.2 billion in 2023) in respect of benefits accrued for service with actuarial assets at that date of \$139.6 billion (\$132.0 billion in 2023) indicating an actuarial deficit of \$2.9 billion (\$4.2 billion in 2023). Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the City does not recognize any share of the OMERS pension surplus or deficit. The Corporation of the City of Kenora paid \$1,588,529 for employer contributions to the plan in 2024 (2023 - \$1,385,817).

14. BUDGET

The Financial Plan (Budget) By-Law adopted by Council on 29 January 2024 was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget expensed all tangible capital expenditures rather than including amortization expense. As a result, the budget figures presented in the statements of operations and changes in net financial assets represent the Financial Plan adopted by Council on 29 January 2024 with adjustments as follows:

	2024
Financial plan (budget) by-law surplus for the year	\$ 889,073
Add:	
Capital expenditures	17,694,743
Debt principal repayments	889,180
Less:	
Debenture financing of capital expenditures	(1,378,000)
Budgeted transfers from accumulated surplus	(2,635,673)
Amortization of tangible capital assets	(9,058,727)
Accretion of ARO	(75,560)
Budget surplus per statement of operations	\$ 6,325,036

15. COLLECTION OF TAXES ON BEHALF OF OTHER TAXATION AUTHORITIES

During the year, taxation revenue of \$4,900,935 (2023 - \$4,797,044) was raised and remitted to the school boards.

THE CORPORATION OF THE CITY OF KENORA
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31 December 2024

16. TRUST FUNDS

The trust funds administered by the municipality for the benefit of external parties have not been included in the statement of financial position nor have the operations been included in the statement of operations. At 31 December, the trust funds balances are as follows:

	2024	2023
Lake of the Woods Cemetery Land Fund	\$ 18,003	\$ 15,478
Perpetual Care Fund	875,534	806,960
Langford Estate	66,931	63,763
	\$ 960,468	\$ 886,201

17. EMPLOYEE FUTURE BENEFITS

The City of Kenora pays certain health and dental benefits on behalf of its retired employees. Active employees are also eligible to receive non-vesting sick leave benefits. The City recognizes post-employment and non-vesting sick leave costs in the period in which the employees rendered the services. The expense for the twelve months ended 31 December 2024 was \$61,363 (2023 - \$75,694), and the resulting future employee benefit liability was \$2,562,187 at 31 December 2024 (2023 - \$2,500,824).

The main assumptions employed in the actuarial valuation prepared as at 31 December 2024 for the calculation of employee future benefits are as follows:

1. Interest (Discount) Rate

The obligation as at December 31, 2024 of the present value of future liabilities was determined using a discount rate of 4.0% and expense for the 12 months ended December 31, 2024 was determined using a discount rate of 4.3%.

2. Medical Costs

Medical costs were assumed to increase 5.27% per year to 2026 and between 3.57% and 5.16% per year thereafter.

3. Dental Costs

Dental costs were assumed to increase 5.00% per year to 2026 and between 3.57% and 4.95% per year thereafter.

4. Salary and wage rates

Salary and wage rates were assumed to increase 2.50% per year to 2024 and 2.50% per year thereafter.

18. EMPLOYEE FUTURE BENEFITS PAYABLE

	2024	2023
Employee future benefits (Note 17)	\$ 2,562,187	\$ 2,500,824
Vested sick leave	63,658	66,796
Lieu time accrual	112,041	144,053
	\$ 2,737,886	\$ 2,711,673

19. CONTINGENT LIABILITIES

At 31 December 2024, the Corporation of the City of Kenora has guaranteed bank indebtedness of the following: the Kenora Health Care Centre in the amount of \$4,825,611 (2023 - \$5,057,604) and the Kenora Airport Authority Inc. in the amount of \$0 (2023 - \$124,846). The City was required to provide a \$200,000 deposit to satisfy the guarantee requirements. In January 2024, the Kenora Airport Authority guarantee has been discharged and the GIC was released. The City has no recourse if a loan guarantee must be exercised.

THE CORPORATION OF THE CITY OF KENORA
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31 December 2024

19. CONTINGENT LIABILITIES (continued)

The Corporation of the City of Kenora's pro-rata share of the cumulative operating deficit of the District of Kenora Home for the Aged is estimated to be \$910,017 (2023 - \$910,017). The Home's management expects to recover this deficit from projected future surpluses. A billing to Municipalities for their respective share of the deficit is not anticipated.

The Corporation of the City of Kenora has several claims and possible claims pending against it. The outcome of these claims is not yet determined and no amounts have been recorded in the accounts relating to these claims and possible claims.

20. GOVERNMENT TRANSFERS

	2024	2023
Revenues		
Government of Canada grants		
Operating	\$ 128,468	\$ 45,418
Capital	804,844	1,032,264
Total Government of Canada grants	933,312	1,077,682
Province of Ontario grants		
Operating	4,474,724	4,165,256
Capital	2,797,547	5,667,369
Total Province of Ontario grants	7,272,271	9,832,625
Total Revenues	\$ 9,138,895	\$ 10,910,307
Expenses		
External transfers to others	\$ 12,958,751	\$ 12,505,500

21. ASSET RETIREMENT OBLIGATIONS

The City's financial statements include asset retirement obligations for future asbestos remediation, landfill closure and post-closure care requirements and retirement of underground fuel storage tanks. The related asset retirement costs are amortized on a straight-line basis. The liability has been estimated using a net present value technique with a discount rate of 4.6% (2023 – 4.6%). The estimated total undiscounted future expenditures are \$9,069,112.

Asset retirement obligations related to the buildings with asbestos will occur at the end of useful life. Asset retirement obligations related to the landfills will occur at regular intervals throughout its remaining useful life and its post-closure monitoring period of 15 years.

	2024	2023
Asset retirement obligation, beginning of year	\$ 1,730,647	\$ 1,654,538
Increase due to accretion expense	79,310	76,109
Liabilities settled during the year	(3,751)	-
Asset retirement obligation, end of year	\$ 1,806,206	\$ 1,730,647

Significant estimates and assumptions are made in determining the asset retirement costs as there are numerous factors that will affect the amount ultimately payable. Those uncertainties may result in future actual expenditures that are different than the amounts currently recorded. At each reporting date, as more information and experience is obtained as it relates to these asset retirement obligations, the timing, the undiscounted cash flows and the discount rates may change. Adjustments to these factors are accounted for as an adjustment to the asset retirement obligation and the related tangible capital asset in the current period on a prospective basis.

THE CORPORATION OF THE CITY OF KENORA
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31 December 2024

22. FUTURE ACCOUNTING CHANGES

The revised Conceptual Framework is effective for fiscal years beginning on or after April 1, 2026. The revised Conceptual Framework will replace the existing Conceptual Framework, which consists of PS 1000 Financial Statement Concepts, and PS 1100 Financial Statement Objectives. The City has not yet adopted the standard or determined the effect on the consolidated financial statements.

Financial Statement Presentation, PS 1202 is effective for fiscal years beginning on or after April 1, 2026. PS 1202 revises and replaces PS 1201 Financial Statement Presentation and is adopted at the same time as the revised Conceptual Framework. The City has not yet adopted this standard or determined the effect on the consolidated financial statements.

23. COMPARATIVE FIGURES

Certain of the comparative figures presented in the accompanying consolidated financial statements have been reclassified to conform with the current year's presentation.

24. SEGMENTED INFORMATION

The City of Kenora is a diversified municipal government institution that provides a wide range of services to its citizens, including fire, public transit, solid waste, water and waste water and recreation. For management reporting purposes, the City's operations and activities are organized and reported by Segment. Segments were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

City services are provided by departments and their activities are reported in these functions. Certain departments that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

General Government

General government encompasses all the City's administration including Council, the Administrator's office, finance and administration and human resources.

THE CORPORATION OF THE CITY OF KENORA
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
for the year ended 31 December 2024

24. SEGMENTED INFORMATION (continued)

Protection Services

This segment encompasses contracted police services, fire services and by-law enforcement. The fire department is responsible to provide fire suppression service; fire prevention programs; training and education related to prevention, detection or extinguishment of fires. The by-law department is responsible for animal control and for enforcing by-laws passed by council. The building inspectors ensure an acceptable quality of building construction and maintenance of properties through enforcement of construction codes, building standards and by-laws.

Transportation Services

Transportation services are the responsibility of the public works department. This department delivers municipal public works services related to the planning, development and maintenance of roadway systems, transit, docks, wharfs and street lighting.

Environmental Services

The environmental services segment consists of three areas - water, wastewater and solid waste. The department provides drinking water and treats wastewater to a portion of the City. It also provides collection, disposal and waste minimization programs and facilities for solid waste.

Health Services

Health services includes contributions to the Northwestern Health Unit, the Kenora District Services Board for ambulance services and to the Lake of the Woods Cemetery.

Social and Family Services

The social and family services segment provides Ontario Works services, day care services and includes contributions to the District of Kenora Home for the Aged and to the Kenora District Services Board for social housing.

Recreation and Cultural Services

Recreation and cultural services is responsible for the maintenance of parks and open space. Also included in this segment are the Kenora Recreation Centre (ice surface, swimming pools and workout facilities) and the Keewatin Memorial Arena (ice surface). The operations of the Kenora Library and the Lake of the Woods Museum are also included in this segment.

Planning and Development

The planning and development segment includes planning, economic development and tourism. It provides services for the approval of all land development plans and the application and enforcement of zoning by-laws.

In addition, as noted in significant accounting policies, these financial statements consolidate the revenue and expenses of various entities. These entities have been separately disclosed in the segmented information which follows.

THE CORPORATION OF THE CITY OF KENORA
SCHEDULE OF CONSOLIDATED SEGMENT DISCLOSURE
For the year ended 31 December 2024

	General Government	Protection Services	Transportation Services	Environmental Services	Health Services	Social and Family Services	Recreation and Cultural Services	Planning and Development	Eliminations	2024 Total
Revenues										
Taxation	\$ 3,688,328	\$ 8,227,345	\$ 7,366,180	\$ -	\$ 2,117,342	\$ 3,444,697	\$ 4,723,186	\$ 1,557,638	\$ -	\$ 31,124,716
Fees and user charges	290,418	740,926	885,201	14,722,985	294,340	-	2,263,390	215,310	-	19,412,570
Government grants	414,216	931,468	3,907,413	-	410,935	922,582	2,828,971	419,902	(1,629,904)	8,205,583
Other	2,082,701	756,780	720,322	1,668,474	171,979	279,792	887,389	210,241	-	6,777,678
	6,475,663	10,656,519	12,879,116	16,391,459	2,994,596	4,647,071	10,702,936	2,403,091	(1,629,904)	65,520,547
Expenses										
Salaries and benefits	4,118,415	3,528,718	4,077,976	4,914,899	169,060	-	4,535,615	1,713,545	-	23,058,228
Materials and supplies	1,301,806	991,566	3,233,963	6,418,332	151,079	-	2,708,261	2,072,952	-	16,877,959
External transfer	-	6,249,834	102,047	-	2,434,950	4,147,645	24,275	-	-	12,958,751
Interest on long-term debt	-	22,403	134,828	29,849	-	-	19,615	5,443	-	212,138
Amortization	167,884	360,235	4,608,577	2,484,588	19,889	-	1,208,942	208,613	-	9,058,728
	5,588,105	11,152,756	12,157,391	13,847,668	2,774,978	4,147,645	8,496,708	4,000,553	-	62,165,804
Net surplus (deficit)	\$ 887,558	\$ (496,237)	\$ 721,725	\$ 2,543,791	\$ 219,618	\$ 499,426	\$ 2,206,228	\$ (1,597,462)	\$ (1,629,904)	\$ 3,354,743

	General Government	Protection Services	Transportation Services	Environmental Services	Health Services	Social and Family Services	Recreation and Cultural Services	Planning and Development	Eliminations	2023 Total
Revenues										
Taxation	\$ 3,171,043	\$ 7,539,582	\$ 7,414,587	\$ 222,543	\$ 2,326,876	\$ 3,059,345	\$ 4,578,557	\$ 1,552,627	\$ -	\$ 29,865,160
Fees and user charges	258,059	691,783	851,830	14,663,068	263,858	-	2,147,737	103,746	-	18,980,081
Government grants	396,731	1,304,335	4,919,215	39,410	398,710	359,237	4,167,244	720,869	(1,395,444)	10,910,307
Other	809,959	835,532	875,273	948,727	257,108	338,021	668,763	375,735	-	5,109,118
	4,635,792	10,371,232	14,060,905	15,873,748	3,246,552	3,756,603	11,562,301	2,752,977	(1,395,444)	64,864,666
Expenses										
Salaries and benefits	3,458,810	3,291,449	3,676,540	4,723,523	205,122	-	4,391,286	1,317,452	-	21,064,182
Materials and supplies	1,256,744	879,457	2,880,637	5,628,150	145,657	-	2,587,659	1,568,940	-	14,947,244
External transfer	-	6,054,834	99,733	-	2,479,449	3,838,484	33,000	-	-	12,505,500
Interest on long-term debt	-	28,727	142,239	30,724	-	-	21,654	7,558	-	230,902
Amortization	161,046	352,982	4,427,069	2,456,782	21,416	-	1,092,884	244,837	-	8,757,016
	4,876,600	10,607,449	11,226,218	12,839,179	2,851,644	3,838,484	8,126,483	3,138,787	-	57,504,844
Net surplus (deficit)	\$ (240,808)	\$ (236,217)	\$ 2,834,687	\$ 3,034,569	\$ 394,908	\$ (81,881)	\$ 3,435,818	\$ (385,810)	\$ (1,395,444)	\$ 7,359,822

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. Taxation, payments-in-lieu of taxes, certain government grants and interest income have been apportioned based on a percentage of budgeted expenses.

THE CORPORATION OF THE CITY OF KENORA
SCHEDULE OF CONSOLIDATED SEGMENT DISCLOSURE BY ENTITY
For the year ended 31 December 2024

	City	Lake of the Woods Museum	Kenora Public Library	Provincial Offences	2024 Total
Revenues					
Taxation	\$ 31,124,716	\$ -	\$ -	\$ -	31,124,716
Fees and user charges	18,725,714	192,198	30,812	463,846	19,412,570
Government grants	8,119,437	41,296	44,850	-	8,205,583
Other	6,494,137	242,184	41,357	-	6,777,678
	64,464,004	475,678	117,019	463,846	65,520,547
Expenses					
Salaries and benefits	21,581,662	601,670	629,346	245,550	23,058,228
Materials and supplies	16,155,312	459,669	159,990	102,988	16,877,959
External transfer	14,415,507	(704,360)	(752,396)	-	12,958,751
Interest on long-term debt	212,138	-	-	-	212,138
Amortization	8,971,028	32,862	54,838	-	9,058,728
	61,335,647	389,841	91,778	348,538	62,165,804
Net surplus (deficit)	\$ 3,128,357	\$ 85,837	\$ 25,241	\$ 115,308	\$ 3,354,743

	City	Lake of the Woods Museum	Kenora Public Library	Provincial Offences	2023 Total
Revenues					
Taxation	\$ 29,865,160	\$ -	\$ -	\$ -	29,865,160
Fees and user charges	18,381,751	179,800	31,016	387,514	18,980,081
Government grants	10,811,133	59,251	39,923	-	10,910,307
Other	4,991,078	86,164	31,876	-	5,109,118
	64,049,122	325,215	102,815	387,514	64,864,666
Expenses					
Salaries and benefits	19,629,553	610,076	582,420	242,133	21,064,182
Materials and supplies	14,341,114	338,524	163,796	103,810	14,947,244
External transfer	13,775,463	(579,695)	(690,268)	-	12,505,500
Interest on long-term debt	230,902	-	-	-	230,902
Amortization	8,675,863	32,376	48,777	-	8,757,016
	56,652,895	401,281	104,725	345,943	57,504,844
Net surplus (deficit)	\$ 7,396,227	\$ (76,066)	\$ (1,910)	\$ 41,571	\$ 7,359,822

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. Taxation, payments-in-lieu of taxes, certain government grants and interest income have been apportioned based on a percentage of budgeted expenses.