

# 2026 Utility Budget - Water and Wastewater & Solid Waste & Utility Capital Budget



## 2026 Water and Wastewater Budget Summary

Operations Budget	2024 Actual	2025 Budget	2026 Budget	2027 Projected	2028 Projected
<b>Revenues</b>					
User Charges	\$11,645,023	\$12,602,849	\$13,153,439	\$13,153,439	\$13,153,439
<b>Total Revenues</b>	<b>\$11,645,023</b>	<b>\$12,602,849</b>	<b>\$13,153,439</b>	<b>\$13,153,439</b>	<b>\$13,153,439</b>
<b>Operating Expense</b>					
Salaries & Benefits	\$3,242,193	\$3,211,710	\$3,474,328	\$3,515,185	\$3,567,689
Materials & Supplies	\$1,095,199	\$1,083,948	\$1,127,210	\$1,080,310	\$1,080,910
Contract Services	\$1,449,035	\$1,175,458	\$946,987	\$950,132	\$953,312
Training, Memberships & Other	\$80,854	\$123,935	\$123,935	\$123,935	\$123,935
Vehicle, Fleet & Equipment	\$399,880	\$538,360	\$552,280	\$543,330	\$537,480
Utilities and Insurance	\$1,005,447	\$1,221,621	\$1,217,194	\$1,280,354	\$1,347,318
Internal Services/Recovery	\$1,034,324	\$1,140,696	\$1,182,756	\$1,223,045	\$1,244,530
<b>Total Operating Expense</b>	<b>\$8,306,932</b>	<b>\$8,495,728</b>	<b>\$8,624,690</b>	<b>\$8,716,291</b>	<b>\$8,855,174</b>
<b>Other Expense</b>					
Debt and Finance	\$74,752	\$199,233	\$199,234	\$303,314	\$1,122,964
<b>Total Other Expense</b>	<b>\$74,752</b>	<b>\$199,233</b>	<b>\$199,234</b>	<b>\$303,314</b>	<b>\$1,122,964</b>
<b>Net Total</b>	<b>\$3,263,340</b>	<b>\$3,907,889</b>	<b>\$4,329,515</b>	<b>\$4,133,834</b>	<b>\$3,175,301</b>
Full Time Equivalent Positions		31.55	32.05	32.05	32.05

## WATER

**Water Treatment Plant:** Treats and supplies safe drinking water, service water and fire protection water. The plant protects the public through treatment processes of clarification, dual media filtration, chlorine disinfection, pH adjustment and ammonia addition for secondary chlorination to preserve water quality in the distribution system. The plant is staffed 7 days per week during the day and staff are on call overnight should the process require attention. Plant staff perform regular water sampling and lab testing and make process adjustments to ensure compliance with the Provincial regulations and the health unit. Routine maintenance and upkeep of the plant is also performed by staff. Plant upgrades and larger projects or maintenance work are contracted out as identified.

### SERVICE DESCRIPTION-WATER

#### **Meter Reading and Repair:**

The Underground Services completes monthly meter reading of the City's 5205 water meters. Staff also complete move-in/moveout reads by notification. Water meters that have failed (stopped measuring water flow, will not connect with reader, etc.) are inspected and repaired or replaced. **Water Service**

#### **Connect/Disconnect:**

The Underground Services Department operates the curb stop valves on the water distribution system based on requests from property owners or City needs. New service connections and meter installations are provided for new builds and renovation projects. Seasonally, water service is turned on and off at properties where residents are away for extended periods of time, or where summer service is required such as on Coney Island, portions of the Rideout area and West of Keewatin. Underground Services also provides troubleshooting (line thawing, rodding, and camera inspection) and leak detection services as requested or when detected by Staff.

#### **Hydrants and Flushing Program:**

The Underground Services department performs maintenance and repairs on the City's 750 fire hydrants, including annual winterization and inspection. On a 3 year cycle, the department contracts out a unidirectional water main flushing program to ensure the water service is able to offer normal operating flows and to clear obstructions. Staff also perform storm drain flushing alongside the Roads department when the storm drain system has become clogged with debris, winter sand etc.

#### **Potable Water Delivery:**

The Underground Services department offers bulk water delivery service to a service area South of the Bypass. Staff can delivery up to 5.5 cubic meters of water in a single trip. Service requests can typically be met with next-day delivery.

#### **Capital Project Inspection Support:**

The Underground Services department provides support to contractors who have been awarded Capital Project Water and Wastewater Replacement Projects. Disconnections and connections to existing piping are monitored and inspected to ensure water does not become contaminated and that wastewater is not inadvertently released to the environment.

#### **Water and Wastewater System Repairs:**

The Underground Services department performs repairs to the water and wastewater distribution and collection piping. Piping, fittings, and valves can fail for a variety of reasons, but primarily fail due to age, soil settlement and freezes. The City's topography requires that many lines are buried at or near the frost line due to the Canadian Shield bedrock. Repair work consists of piping, fitting and valve replacement, or the addition of repair clamps and other accessories to bring the line back into service. In addition to following strict connection and disconnection procedures, support is provided from the Water Treatment Plant staff to provide lab testing to ensure drinking water safety.

## Water

Operations Budget	2024 Actual	2025 Budget	2026 Budget	2027 Projected	2028 Projected
<b>Revenues</b>					
User Charges	\$5,747,259	\$6,385,343	\$6,803,835	\$6,803,835	\$6,803,835
<b>Total Revenues</b>	<b>\$5,747,259</b>	<b>\$6,385,343</b>	<b>\$6,803,835</b>	<b>\$6,803,835</b>	<b>\$6,803,835</b>
<b>Operating Expenses</b>					
Salaries & Benefits	\$876,396	\$1,347,616	\$1,418,081	\$1,466,465	\$1,512,697
Materials & Supplies	\$654,808	\$722,972	\$738,272	\$724,372	\$724,972
Contract Services	\$347,283	\$481,843	\$390,242	\$390,242	\$390,242
Training, Memberships & Other	\$48,678	\$49,955	\$49,955	\$49,955	\$49,955
Vehicle, Fleet & Equipment	\$122,295	\$164,154	\$164,156	\$164,156	\$164,156
Utilities and Insurance	\$404,434	\$523,627	\$530,764	\$556,175	\$583,073
Internal Services/Recovery	\$606,463	\$666,201	\$688,306	\$708,038	\$728,056
<b>Total Operating Expense</b>	<b>\$3,060,357</b>	<b>\$3,956,368</b>	<b>\$3,979,776</b>	<b>\$4,059,403</b>	<b>\$4,153,151</b>
<b>Other Expense</b>					
Debt and Finance	\$40,616	\$39,555	\$39,555	\$91,595	\$176,163
<b>Total Other Expense</b>	<b>\$40,616</b>	<b>\$39,555</b>	<b>\$39,555</b>	<b>\$91,595</b>	<b>\$176,163</b>
<b>Net Total Surplus</b>	<b>\$2,646,286</b>	<b>\$2,389,420</b>	<b>\$2,784,504</b>	<b>\$2,652,837</b>	<b>\$2,474,521</b>

### Change from 2025 Adopted Budget to 2026 Budget

#### Revenue

User Fee increase in metered revenue and fixed charges approved at 8.8%	\$394,863
Water delivery increase approved at 8.8%	\$23,629

**Total Revenue** **\$418,492**

#### Expense

Salaries & Benefits increase	\$70,465
Materials & Supplies increase for computer replacement and additional facility repairs	\$15,300
Contract Services decrease due to cyclical nature of the flushing program	(\$91,601)
Utilities and Insurance increase	\$7,137
Internal Services/Recovery increase	\$22,105

**Total Operating Expense** **\$23,406**

**Net Increase in Surplus over 2025 Adopted Budget** **\$395,085.39**

## WASTEWATER

**Wastewater Treatment Plant:** Treats and releases wastewater to the environment. The plant protects the natural environment through treatment processes of grit removal, aeration, contact stabilization, secondary clarification and UV disinfection prior to release. The plant is staffed 5 days per week during the day and staff are on call overnight and weekends. Plant staff perform regular wastewater sampling and lab testing to ensure compliance with Provincial regulations. Biosolids is collected and removed by a belt press prior to trucking to the Kenora Area Landfill

### SERVICE DESCRIPTION-WASTEWATER

#### **Hydrants and Flushing Program:**

The Underground Services department performs maintenance and repairs on the City's 750 fire hydrants, including annual winterization and inspection. On a 3 year cycle, the department contracts out a unidirectional water main flushing program to ensure the water service is able to offer normal operating flows and to clear obstructions. Staff also perform storm drain flushing alongside the Roads department when the storm drain system has become clogged with debris, winter sand etc.

#### **Grinder Pumps Maintenance:**

The Underground Services department maintains approximately 350 grinder pumps that pump wastewater in the low-pressure collection system. Staff complete pump maintenance, repair, winter thawing and replacement if needed. Grinder Pumps that are connected to the gravity collection system are the responsibility of the property owner to maintain.

#### **Locates:**

The Underground Services department completes residential and commercial locating of underground utilities (water and wastewater piping) in conjunction with the Roads Department and Ontario One-Call on an as-requested basis.

#### **Water and Wastewater System Repairs:**

The Underground Services department performs repairs to the water and wastewater distribution and collection piping. Piping, fittings, and valves can fail for a variety of reasons, but primarily fail due to age, soil settlement and freezes. The City's topography requires that many lines are buried at or near the frost line due to the Canadian Shield bedrock. Repair work consists of piping, fitting and valve replacement, or the addition of repair clamps and other accessories to bring the line back into service. In addition to following strict connection and disconnection procedures, support is provided from the Water Treatment Plant staff to provide lab testing to ensure drinking water safety.

#### **Station Maintenance:**

The Underground Services Department maintains 2 bulk water fill stations where the City, businesses and residents can collect bulk water for their use via card-operated dispenser. Staff also perform maintenance and repairs on 67 wastewater lift stations throughout the City. Due to local topography and Canadian Shield bedrock, the City of Kenora has an extremely high number of stations in relation to the population. Lastly, staff maintain 3 standpipe water storage towers, which provide stored water to meet City demand and peak flow times. Maintenance services are provided 5 days a week and staff are on call overnight and on weekends.

## Wastewater

Operations Budget	2024 Actual	2025 Budget	2026 Budget	2027 Projected	2028 Projected
<b>Revenues</b>					
User Charges	\$5,376,460	\$6,217,506	\$6,349,604	\$6,349,604	\$6,349,604
<b>Total Revenues</b>	<b>\$5,376,460</b>	<b>\$6,217,506</b>	<b>\$6,349,604</b>	<b>\$6,349,604</b>	<b>\$6,349,604</b>
<b>Operating Expenses</b>					
Salaries & Benefits	\$2,365,797	\$1,864,094	\$2,056,247	\$2,048,720	\$2,054,993
Materials & Supplies	\$440,392	\$360,976	\$388,938	\$355,938	\$355,938
Contract Services	\$1,101,752	\$693,615	\$556,745	\$559,890	\$563,070
Training, Memberships & Other	\$32,099	\$73,980	\$73,980	\$73,980	\$73,980
Vehicle, Fleet & Equipment	\$277,585	\$374,206	\$388,124	\$379,174	\$373,324
Utilities and Insurance	\$601,013	\$697,994	\$686,430	\$724,179	\$764,245
Internal Services/Recovery	\$427,861	\$474,495	\$494,450	\$515,007	\$516,474
<b>Total Operating Expense</b>	<b>\$5,246,499</b>	<b>\$4,539,360</b>	<b>\$4,644,914</b>	<b>\$4,656,888</b>	<b>\$4,702,024</b>
<b>Other Expense</b>					
Debt and Finance	\$34,136	\$159,678	\$159,679	\$211,719	\$946,801
<b>Total Other Expense</b>	<b>\$34,136</b>	<b>\$159,678</b>	<b>\$159,679</b>	<b>\$211,719</b>	<b>\$946,801</b>
<b>Net Total</b>	<b>\$95,825</b>	<b>\$1,518,468</b>	<b>\$1,545,011</b>	<b>\$1,480,997</b>	<b>\$700,779</b>

### Change from 2025 Adopted Budget to 2026 Budget

#### Revenue

User Fees increase based on approved rate increases	\$132,098
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#### Expense

Salaries & Benefits increase	\$192,153
Materials and Supplies increase for the main lift station, cyclical maintenance schedule	\$27,962
Contract Services decrease aeration and stand pipe work in 2025	(\$136,870)
Vehicle, Fleet & Equipment increase	\$13,918
Utilities and Insurance decrease based on trend	(\$11,564)
Internal Services/Recovery increase	\$19,955

<b>Total Operating Expense</b>	<b>\$105,554</b>
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<b>Net Increase over 2025 Adopted Budget</b>	<b>\$26,544</b>
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## 2026 Solid Waste Budget Summary

Operations Budget	2024 Actual	2025 Budget	2026 Budget	2027 Projected	2028 Projected
<b>Revenues</b>					
User Charges	\$3,074,099	\$2,993,012	\$3,019,006	\$3,019,006	\$3,019,606
Miscellaneous Revenue	\$5,943	\$10,600	\$10,600	\$10,600	\$10,600
<b>Total Revenues</b>	<b>\$3,080,042</b>	<b>\$3,003,612</b>	<b>\$3,029,606</b>	<b>\$3,029,606</b>	<b>\$3,029,606</b>
<b>Operating Expense</b>					
Salaries & Benefits	\$1,569,881	\$1,442,822	\$1,401,532	\$1,405,974	\$1,410,173
Materials & Supplies	\$144,451	\$153,105	\$149,175	\$157,425	\$154,955
Contract Services	\$161,323	\$184,120	\$184,200	\$184,200	\$184,200
Training, Memberships & Other	\$3,681	\$28,550	\$28,550	\$28,550	\$28,550
Vehicle, Fleet & Equipment	\$832,810	\$882,177	\$925,677	\$908,125	\$923,677
Utilities and Insurance	\$67,388	\$82,908	\$84,574	\$90,028	\$97,617
Internal Services/Recovery	(\$110,235)	(\$9,754)	(\$1,641)	\$6,714	\$6,714
<b>Total Operating Expense</b>	<b>\$2,669,299</b>	<b>\$2,763,928</b>	<b>\$2,772,067</b>	<b>\$2,781,016</b>	<b>\$2,805,886</b>
<b>Other Expense</b>					
Debt and Finance	\$297	\$0	\$0	\$0	\$0
<b>Total Other Expense</b>	<b>\$297</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net Total</b>	<b>\$410,446</b>	<b>\$239,684</b>	<b>\$257,539</b>	<b>\$248,590</b>	<b>\$223,720</b>
Full Time Equivalent Positions		16.55	15.30	15.30	15.30



## COLLECTIONS

**Curbside Collection:** The Solid Waste Department collects garbage and recyclable materials with a fleet of 4 collection vehicles that complete the City's routes on a weekly rotation. In 2022, a total of 480 tonnes of garbage was collected from residence and the depots.

**Receiving Facility:** The Solid Waste Department operated a Recyclable Material Receiving Facility at the Transfer Station for both the City of Kenora and the Township of Sioux Narrows-Nestor Falls. All materials received are consolidated and transported by City Staff to a pre-conditioning facility in Winnipeg for processing

### Collections

Operations Budget	2024 Actual	2025 Budget	2026 Budget	2027 Projected	2028 Projected
<b>Revenues</b>					
User Charges	\$624,204	\$580,358	\$617,808	\$617,808	\$617,808
<b>Total Revenues</b>	<b>\$624,204</b>	<b>\$580,358</b>	<b>\$617,808</b>	<b>\$617,808</b>	<b>\$617,808</b>
<b>Operating Expenses</b>					
Salaries & Benefits	\$97,672	\$231,763	\$246,981	\$246,981	\$246,981
Materials & Supplies	\$14,721	\$29,400	\$25,170	\$25,420	\$25,950
Contract Services	-	\$750	\$750	\$750	\$750
Vehicle, Fleet & Equipment	\$478,889	\$543,927	\$555,927	\$553,927	\$553,927
Utilities and Insurance	\$28,739	\$35,602	\$33,559	\$35,265	\$38,791
Internal Services/Recovery	(\$369,705)	(\$280,179)	(\$280,179)	(\$280,179)	(\$280,179)
<b>Total Operating Expense</b>	<b>\$250,316</b>	<b>\$561,263</b>	<b>\$582,208</b>	<b>\$582,164</b>	<b>\$586,220</b>
<b>Other Expense</b>					
Debt and Finance	\$297	-	-	-	-
<b>Total Other Expense</b>	<b>\$297</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Total Surplus</b>	<b>\$373,591</b>	<b>\$19,095</b>	<b>\$35,600</b>	<b>\$35,644</b>	<b>\$31,588</b>

#### Change from 2025 Adopted Budget to 2026 Budget

##### Revenue

Fee increase	\$37,450
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##### Expense

Salaries & Benefits increase	\$15,218
Materials and Supplies - decrease in printing	(\$4,230)
Vehicle, Fleet & Equipment - increase in fuel and vehicle maintenance	\$12,000
Utilities and Insurance	(\$2,043)

<b>Total Expense</b>	<b>20,945</b>
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<b>Net Increase over 2025 Adopted Budget</b>	<b>16,505</b>
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## DISPOSALS

**Transfer Station and Depot Site:** The Solid Waste Department operates residential recycling collection at the Transfer Station on Mellick Ave. The transfer station is open 7 days per week but closed on statutory holidays to anyone in Kenora and also the surrounding areas outside of the City boundaries. Three rural depots are located at Peterson Road, Austin Lake and Ritchie Road. In 2022, 405 tonnes of recyclable materials were collected at the Transfer Station and 11.5 tonnes were collected at the rural depots. The Transfer Station also collects recyclables from commercial businesses to aid in further diversion from the landfill. In 2022, approximately 395 tonnes were collected.

### Disposals

Operations Budget	2024 Actual	2025 Budget	2026 Budget	2027 Projected	2028 Projected
<b>Revenues</b>					
User Charges	\$2,449,895	\$2,412,654	\$2,401,198	\$2,401,198	\$2,401,198
Miscellaneous Revenue	\$5,943	\$10,600	\$10,600	\$10,600	\$10,600
<b>Total Revenues</b>	<b>\$2,455,838</b>	<b>\$2,423,254</b>	<b>\$2,411,798</b>	<b>\$2,411,798</b>	<b>\$2,411,798</b>
<b>Operating Expenses</b>					
Salaries & Benefits	\$1,472,209	\$1,211,060	\$1,154,551	\$1,158,993	\$1,163,192
Materials & Supplies	\$129,730	\$123,705	\$124,005	\$132,005	\$129,005
Contract Services	\$161,323	\$183,370	\$183,450	\$183,450	\$183,450
Training, Membership & Other	\$3,681	\$28,550	\$28,550	\$28,550	\$28,550
Vehicle, Fleet & Equipment	\$353,921	\$338,250	\$369,750	\$369,750	\$369,750
Utilities and Insurance	\$38,649	\$47,306	\$51,015	\$54,763	\$58,826
Internal Services/Recovery	\$259,470	\$270,425	\$278,538	\$286,893	\$286,893
<b>Total Operating Expense</b>	<b>\$2,418,983</b>	<b>\$2,202,666</b>	<b>\$2,189,859</b>	<b>\$2,214,404</b>	<b>\$2,219,666</b>
<b>Net Total Surplus</b>	<b>\$36,855</b>	<b>\$220,588</b>	<b>\$221,939</b>	<b>\$197,394</b>	<b>\$192,132</b>

#### Change from 2025 Adopted Budget to 2026 Budget

##### Revenue

Decrease in volume trend	(\$75,000)
Fee Increase	\$63,544

**Total Revenue** **(\$11,456)**

##### Expense

Salaries & Benefits	(\$56,509)
Material & Supplies	\$300
Contract Services	\$80
Vehicle, Fleet & Equipment - increase equipment costs	\$31,500
Utilities and Insurance	\$3,709
Internal Services/Recovery	\$8,113

**Total Expense** **(\$12,807)**

**Net Increase over 2025 Adopted Budget** **\$1,351**

# **2026 Capital Budget - Water and Waste water & Solid Waste**

# Capital Project Summary of Changes Water and Wastewater & Solid Waste

2025 Adopted vs 2026 Submission

2026 - 2035

Capital Project	2026			2027			2028			2029			2030			Submission
	2025 Adopted	2026 Submission	(Over)/Under to Adopted	2025 Adopted	2026 Submission	(Over)/Under to Adopted	2025 Adopted	2026 Submission	(Over)/Under to Adopted	2025 Adopted	2026 Submission	(Over)/Under to Adopted	2025 Adopted	2026 Submission	(Over)/Under to Adopted	
<b>411 Sanitary System</b>			-			-										
411-001-26 - Wastewater Collection Piping System Renewal	765,000	1,900,000	(1,135,000)	1,650,000	1,877,000	(227,000)	900,000	2,024,000	(1,124,000)	2,072,112	1,761,000	311,112	2,072,112	2,290,000	(217,888)	14,089,000
411-003-26- Wastewater Piping						-			-			-		200,000	(200,000)	500,000
411-005-26- Hospital Wastewater					40,000	(40,000)					500,000	(500,000)				
411-006-26-Norman/Keewatin Sewer								760,000	(760,000)		9,385,000	(9,385,000)				
<b>412 Sewer Lift Station</b>																
412-002-26 - Replacement of Liftstation Pumps	80,750	80,750	-	82,750	80,750	2,000	84,850	80,750	4,100	87,000	80,750	6,250	89,150	80,750	8,400	403,750
412-003-26 - Electrical Transformer Delta/Wye Conversion for Lift Stations	85,000	85,000	-	72,000	72,000	-	74,000	74,000	-	76,000	76,000	-	78,000	78,000	-	420,000
412-004-26 - Lift Station Renewal Program	137,000	137,000	-	210,000	210,000	-	200,000	200,000	-	205,000	137,000	68,000	210,000	137,000	73,000	685,000
<b>413 Sewage Treatment Plant</b>																
413-006-26 - Replace MCC at the WWTP Digester Building (Bldg 400)	35,000		35,000	400,000	-	400,000										
413-007-26- Replace Scum Clarifier					25,000	(25,000)										
413-009-26 - WWTP - Replace Sluice Gates and Valve Stems	180,000	180,000	-			-			-			-			-	
413-010-26 - WWTP - Replace Screw Pump Electric Generator	450,000	450,000	-			-			-			-			-	
413-011-26 - WWTP Capital Upgrades	300,000	800,000	(500,000)	5,700,000	10,000,000	(4,300,000)			-			-			-	38,800,000
<b>414 W&amp;S Vehicles &amp; Equip</b>																
414-001-26 - Fleet - Water and Wastewater Vehicles	595,550	564,550	31,000	125,700	125,700	-	169,200	169,200	-	364,000	364,000	-	358,800	358,800	-	1,607,500
<b>431 Waterworks</b>																
431-001-26 - Watermain Renewal Program	765,000	1,900,000	(1,135,000)	1,650,000	1,877,000	(227,000)	900,000	2,024,000	(1,124,000)	2,072,110	1,761,000	311,110	2,072,000	2,290,000	(218,000)	14,089,000
431-002-26 - Coney Island Watermain Replacement	150,000	100,000	50,000		100,000	(100,000)	150,000	100,000	50,000			-	150,000		150,000	
431-004-26 - Hospital Watermain					40,000	(40,000)					500,000	(500,000)				
431-005-26- Norman/Keewatin Water								760,000	(760,000)		9,385,000	(9,385,000)				
<b>432 Standpipe &amp; Booster</b>																
432-003-26 - Replacement of Norman Booster Station MCC/PLC	300,000	300,000	-			-			-			-				
<b>433 Water Treatment Plant</b>																
433-002-26- WTP Pump Replacement	-	-	-		1,200,000	(1,200,000)			-		1,200,000	(1,200,000)				
433-005-26- WTP Capital Upgrades			-		540,000	(540,000)		6,500,000	(6,500,000)		-	-				26,840,000
433-006-26- Redundant Air Scour compressor WTP		435,000	(435,000)													
851-002-26 DTR Matheson & First St S Construction	1,265,000		1,265,000								1,265,000	(1,265,000)				3,955,000
<b>Total Water and Wastewater</b>	<b>5,108,300</b>	<b>6,932,300</b>	<b>(1,824,000)</b>	<b>9,890,450</b>	<b>16,187,450</b>	<b>(6,297,000)</b>	<b>2,478,050</b>	<b>12,691,950</b>	<b>(3,713,900)</b>	<b>4,876,222</b>	<b>26,414,750</b>	<b>(21,538,528)</b>	<b>5,030,062</b>	<b>5,434,550</b>	<b>(404,488)</b>	<b>101,389,250</b>
<b>Solid Waste</b>																
40 Yard Bins for Waste Hauling to Landfill				50,000	50,000	-							-	49,712	(49,712)	50,955
453-001-26 - Fleet - Solid Waste Vehicles	400,000	400,000	-	191,500	191,500	-	393,000	393,000	-	580,000	580,000	-	363,500	363,500	-	1,980,500
<b>Total Solid Waste</b>	<b>400,000</b>	<b>400,000</b>	<b>-</b>	<b>241,500</b>	<b>241,500</b>	<b>-</b>	<b>393,000</b>	<b>393,000</b>	<b>-</b>	<b>580,000</b>	<b>580,000</b>	<b>-</b>	<b>363,500</b>	<b>413,212</b>	<b>(49,712)</b>	<b>2,031,455</b>

# Capital Projects with Funding Sources

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
<b>Funding for Projects WWW</b>											
411-001-26 - Wastewater Collection Piping System Renewal		800,000	1,300,000	775,000	1,300,000	1,750,000	1,500,000	1,672,000	2,405,000	3,000,000	2,000,000
411-005-26 - Hospital Servicing - Wastewater			40,000		500,000						
411-006-26 - Norman/Keewatin Wastewater Piping Upgrades	-	-	-	760,000	9,385,000		-	-	-	-	-
412-002-26 - Lift Station Replacement								80,750	80,750	80,750	
412-003-26 - Electrical Transformer								82,000	84,000	86,000	
412-004-26 - Lift Station Renewal								137,000	137,000	137,000	
413-011-26 - WWTP Capital Upgrades		800,000	10,000,000				2,800,000	36,000,000			
414-001-26 - Fleet Water & Sewer								189,000	83,500	733,000	
431-001-26 - Watermain Renewal System		800,000	1,300,000	775,000	1,300,000	1,750,000	1,500,000	1,672,000	2,405,000	3,000,000	2,000,000
431-004-26 - Hospital Servicing Watermain			40,000		500,000						
431-005-26 - Norman/Keewatin Water Redundancy	-	-	-	760,000	9,385,000	-	-	-	-	-	-
433-005-26- WTP Capital Upgrades				6,500,000					1,840,000	25,000,000	
<b>Debt Financed</b>	<b>-</b>	<b>2,400,000</b>	<b>12,680,000</b>	<b>9,570,000</b>	<b>22,370,000</b>	<b>3,500,000</b>	<b>5,800,000</b>	<b>39,832,750</b>	<b>7,035,250</b>	<b>32,036,750</b>	<b>4,000,000</b>
395-004-25 - Eng. Environmental Compliance Reg. Changes	62,500										
411-001-26 - Wastewater Collection Piping System Renewal	1,495,500	1,100,000	577,000	1,249,000	461,000	540,000	950,000	950,000	400,000		1,212,000
411-003-26 - Wastewater Piping System Relining	-	-	-	-	-	200,000	-	-	-	500,000	-
412-001-25 Pumping Station Roof Replacement	80,000										
412-002-26 - Replacement of Liftstation Pumps	78,800	80,750	80,750	80,750	80,750	80,750	80,750				80,750
412-003-26 - Electrical Transformer Delta/Wye Conversion for Lift Stations	65,000	85,000	72,000	74,000	76,000	78,000	80,000				88,000
412-004-26 - Lift Station Renewal Program	133,000	137,000	210,000	200,000	137,000	137,000	137,000				137,000
413-002-25 - Replace MCC at the WWTP Headworks (Bldg 100)	300,000										
413-005-25 - WWTP - Aeration Tank Piping repair and Replacement	200,000										
413-008-25 - WWTP SCADA Upgrade Design and Costing	50,000										
413-007-26 - WWTP - Replace Scum Box East Clarifier	-	-	25,000	-	-	-	-	-	-	-	-
413-009-26 - WWTP - Replace Sluice Gates and Valve Stems	20,000	180,000	-	-	-	-	-	-	-	-	-
413-010-26 - WWTP - Replace Screw Pump Electric Generator	50,000	450,000	-	-	-	-	-	-	-	-	-
414-001-26 - Fleet - Water and Wastewater Vehicles	-	564,550	125,700	169,200	364,000	358,800	152,000				450,000
431-001-26 - Watermain Renewal Program	1,495,500	1,100,000	577,000	1,249,000	461,000	540,000	950,000	950,000	400,000	-	1,212,000
431-002-26 - Coney Island Watermain Replacement	-	100,000	100,000	100,000	-		-	-	-	-	-
432-003-26 - Replacement of Norman Booster Station MCC/PLC	-	300,000	-	-	-	-	-	-	-	-	-
433-002-26 - WTP Pump Replacement	900,000	-	1,200,000	-	1,200,000	-	-	-	-	-	-
433-005-26 - WTP Capital Upgrades	-	-	540,000		-	-	-				-
433-006-26 - Redundant Air Scour compressor WT		435,000									
851-002-26 - DTR Matheson & First St S-Construction		-	-	-	700,000	-	-	-	-	3,955,000	-
851-002-26 - DTR Matheson & First St S-Construction		-	-	-	565,000	-	-	-	-	-	-
<b>Water and Wastewater Reserve</b>	<b>4,930,300</b>	<b>4,532,300</b>	<b>3,507,450</b>	<b>3,121,950</b>	<b>4,044,750</b>	<b>1,934,550</b>	<b>2,349,750</b>	<b>1,900,000</b>	<b>800,000</b>	<b>4,455,000</b>	<b>3,179,750</b>
<b>Funding for Projects SW</b>											
448-001-26 - Fleet - Purchase of 40 yard bins for waste haulage to	-	-	50,000	-	-	49,712	-	-	50,955	-	-
453-001-26 - Fleet - Solid Waste Vehicles	136,500	400,000	191,500	393,000	580,000	363,500	307,000	422,500	434,000	360,000	457,000
<b>Solid Waste Reserve</b>	<b>136,500</b>	<b>400,000</b>	<b>241,500</b>	<b>393,000</b>	<b>580,000</b>	<b>413,212</b>	<b>307,000</b>	<b>422,500</b>	<b>484,955</b>	<b>360,000</b>	<b>457,000</b>

**Project Name:** Wastewater Collection Piping System Renewal  
**Project Number:** 411-001-26  
**Department:** Sanitary System



## Description

Wastewater Collection Piping System Renewal

The city completes annual CCTV inspections on a 5 year zone cycle, to evaluate the condition of underground wastewater piping. As the wastewater collection system ages, it is prone to developing leaks, which can lead to backups, freezing, etc. Review of locations of high service calls are also considered. Further, work is aligned with municipal paving needs to progress the renewal of the City's road network.

2026: Mellick Ave from 9th St N to 10th St N | Laneway between 3rd and 4th Ave and 7th and 5th Street S

2027: River Drive from 7th Ave S to 9th Ave S | Rupert Road from 9th Street N to 10th Street N

2028: 3rd Street North from 4th Ave N to 2nd Street N | Regina Avenue from Veterans Drive to 10th Street N

2029: Mascott Ave from Veterans Drive to Dead end and 10th Street N to Mikado Ave

2030: 13th Ave N from dead end to 9th Street N and 8th Street N from 14th Ave N to the west to dead end

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
<b>Funding Source</b>								
Debt Financing	-	800,000	1,300,000	775,000	1,300,000	1,750,000	10,577,000	16,502,000
Sewer/Water Reserve	1,495,000	1,100,000	577,000	1,249,000	461,000	540,000	3,512,000	7,439,000
<b>Total</b>	<b>1,495,000</b>	<b>1,900,000</b>	<b>1,877,000</b>	<b>2,024,000</b>	<b>1,761,000</b>	<b>2,290,000</b>	<b>14,089,000</b>	<b>23,941,000</b>

## Internal Information

### Mitigation Strategy - Yes

Traffic impact during construction stage of the project.

### Communications Requirement - Yes

Public communication required for the construction stage of the project.

### Accessibility Committee Requirements - Yes

Accessibility committee review required during early (30% design) stage for surface features.

### Asset Management Alignment



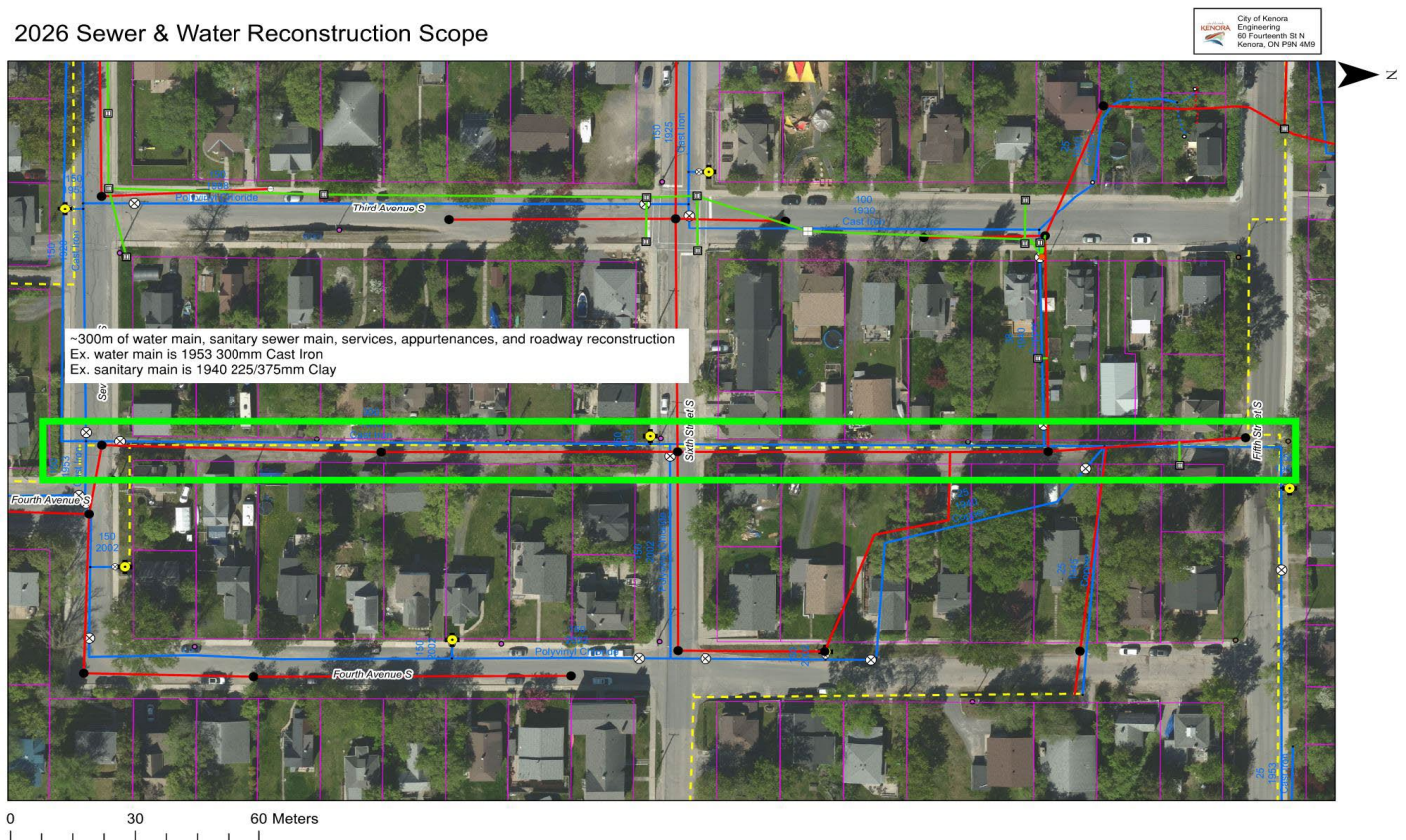
**Project Name:** Wastewater Collection Piping System Renewal

**Project Number:** 411-001-26

**Department:** Sanitary System



### 2026 Sewer & Water Reconstruction Scope



**Project Name:** Wastewater Piping System Relining  
**Project Number:** 411-003-26  
**Department:** Sanitary System



## Description

Project to reline 500m of wastewater collection mains informed by future CCTV inspection.

Relining is a renewal method where new piping is pulled through an existing pipe to renew the infrastructure without excavation.

There are numerous wastewater collection mains that are due for replacement where a full excavation would not provide good value due to being located beneath streets with good surface condition ratings, are in close proximity to structures or private property or are not easily accessible for typical excavation.

Prior to this project, relining was completed in the 2024 construction season.

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
Funding Source								
Debt Financing	-	-	-	-	-	-	500,000	500,000
Sewer/Water Reserve	-	-	-	-	-	200,000	-	200,000
<b>Total</b>	-	-	-	-	-	<b>200,000</b>	<b>500,000</b>	<b>700,000</b>

## Internal Information

**Mitigation Strategy - No**

**Accessibility Committee Requirements - No**

**Communications Requirement- No**

**Asset Management Alignment**

**Project Name:** Hospital Servicing - Wastewater Collection  
**Project Number:** 411-005-26  
**Department:** Sanitary System



### Description

Installation of New Marine Sewer line to New All-Nations Hospital Property Line from Ottawa St in Keewatin.

Design works will determine the capacity of the existing Wastewater Piping in Keewatin to support flows from the New Hospital. Upgrades within Keewatin may be required.

2027 Design

2029 Hospital Site Servicing

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
Funding Source								
Debt Financing	-	-	40,000	-	500,000	-	-	540,000
<b>Total</b>	<b>-</b>	<b>-</b>	<b>40,000</b>	<b>-</b>	<b>500,000</b>	<b>-</b>	<b>-</b>	<b>540,000</b>

### Internal Information

Mitigation Strategy - No

Accessibility Committee Requirements - No

Communications Requirement - Yes

Asset Management Alignment

Public Notice - Marine Works

**Project Name:** Norman/Keewatin Wastewater Piping Upgrades  
**Project Number:** 411-006-26  
**Department:** Sanitary System



### Description

Construction of upgrades to the Wastewater piping leaving Norman and Keewatin to support a new All Nations Hospital wastewater flows.

2028 Design  
 2029 Construction

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
Funding Source								
Debt Financing	-	-	-	760,000	9,385,000	-	-	- 10,145,000
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>760,000</b>	<b>9,385,000</b>	<b>-</b>	<b>-</b>	<b>- 10,145,000</b>

### Internal Information

#### Mitigation Strategy - Yes

Traffic impact during construction stage of the project.

#### Communications Requirement - Yes

Public communication required for the construction stage of the project.

#### Accessibility Committee Requirements - Yes

Accessibility committee review required during early (30% design) stage.

#### Asset Management Alignment

**Project Name:** Replacement of Liftstation Pumps  
**Project Number:** 412-002-26  
**Department:** General Sewer Lift Stations



### Description

The City's Wastewater Lift Station Pumps are continuing to age, requiring pump rebuild or replacement based on their condition and performance.

This Project is an annual program to maintain an the existing operation of the wastewater collection system. Schedules replacements as follows:

2026 - Norman Drive (Dog Pound Pump Station Pump 2)

Future locations will be replaced based on condition and service call-outs as the year of replacement approaches.

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
<b>Funding Source</b>								
Debt Financing	-	-	-	-	-	-	242,250	242,250
Sewer/Water Reserve	78,800	80,750	80,750	80,750	80,750	80,750	161,500	565,250
<b>Total</b>	<b>78,800</b>	<b>80,750</b>	<b>80,750</b>	<b>80,750</b>	<b>80,750</b>	<b>80,750</b>	<b>403,750</b>	<b>807,500</b>

### Internal Information

**Mitigation Strategy - No**

**Accessibility Committee Requirements - No**

**Communications Requirement- No**

**Asset Management Alignment**

**Project Name:** Electrical Transformer Delta/Wye Conversion for Lift Stations  
**Project Number:** 412-003-26  
**Department:** General Sewer Lift Stations



## Description

Electrical Transformer Wiring conversion from Delta to Wye for lift stations.

Delta-configuration transformers do not include a connection to ground at the pole. Equipment failures occur as there is no ground fault protection for the control system equipment. Replacement with Wye-configuration transformers will include the ground connection and add ground fault protection.

There are 15 lift stations remaining to upgrade and the goal is to complete one station per year, depending on pricing, coordinated with Utility Provider.

2026: First Ave South Lift Station

2027: First Ave West Lift Station

Future years will be selected based on condition and service calls for station maintenance and alarms.

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
<b>Funding Source</b>								
Debt Financing	-	-	-	-	-	-	252,000	252,000
Sewer/Water Reserve	65,000	85,000	72,000	74,000	76,000	78,000	420,000	805,000
<b>Total</b>	<b>65,000</b>	<b>85,000</b>	<b>72,000</b>	<b>74,000</b>	<b>76,000</b>	<b>78,000</b>	<b>672,000</b>	<b>1,057,000</b>

## Internal Information

**Mitigation Strategy - No**

**Accessibility Committee Requirements - No**

**Communications Requirement- No**

**Asset Management Alignment**

Upgrades

**Project Name:** Lift Station Renewal Program  
**Project Number:** 412-004-26  
**Department:** General Sewer Lift Stations



### Description

The City of Kenora has 64 lift stations of varying capacities to convey sewage to the wastewater treatment plant. This project applies to the larger, more critical, stations. Engineered assessment, renewal recommendations, design and construction of the pumping, mechanical, electrical and control and backup generators are completed as the station components near end of service life..

2026: Crawford Rd Generator Supply and Installation; Valley Dr Generator Replacement Engineering Design

2027: Valley Dr Generator Supply and Installation; Subway Station Generator Engineering Design; \$60,000 Engineering Study - Future Lift Station Upgrades

2028: Subway Station Generator Supply and Installation

2029 - 2034 - Lift Station Upgrades based on Engineering Assessment from 2027

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
<b>Funding Source</b>								
Debt Financing	-	-	-	-	-	-	411,000	411,000
Sewer/Water Reserve	133,000	137,000	210,000	200,000	137,000	137,000	274,000	1,095,000
<b>Total</b>	<b>133,000</b>	<b>137,000</b>	<b>210,000</b>	<b>200,000</b>	<b>137,000</b>	<b>137,000</b>	<b>685,000</b>	<b>1,506,000</b>

### Internal Information

**Mitigation Strategy - No**

**Accessibility Committee Requirements - No**

**Communications Requirement - Yes**

**Asset Management Alignment**

New federal guidelines require communication for works that can potentially result in a by-pass.

**Project Name:** WWTP - Replace Scum Box East Clarifier  
**Project Number:** 413-007-26  
**Department:** Sewage Treatment Plant



### Description

Replacement of the scum collection box in the East clarifier at the Wastewater Treatment Plant is required. The current scum box is deteriorating and will no longer function properly. The scum box collects grease, oils and fats from the surface of the clarifier tanks.

The scum collection box in the West clarifier was replaced in 2022.

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
Funding Source								
Sewer/Water Reserve	-	-	25,000	-	-	-	-	25,000
<b>Total</b>	-	-	<b>25,000</b>	-	-	-	-	<b>25,000</b>

### Internal Information

Mitigation Strategy - No

Accessibility Committee Requirements - No

Communications Requirement- No

Asset Management Alignment

Beyond Service Life



**Project Name:** WWTP - Replace Sluice Gates and Valve Stems  
**Project Number:** 413-009-26  
**Department:** Sewage Treatment Plant



## Description

Replace the clarifier sluice gates valve and valve stem.

Sluice gates control the flow of wastewater into the Secondary Clarifiers at the Wastewater Treatment Plant. Regular maintenance, such as draining and cleaning the tanks, requires the ability to completely shut of the flow of wastewater to the tank. One sluice gate is currently leaking and require repair/replacement.

Design/gate selection and work planning will be completed in 2026 with construction expected to occur later that same year. Significant planning is required due to the requirement for bypass pumping while the gates are replaced. The gates are located approximately 6m below the clarifier walkways.

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
Funding Source								
Sewer/Water Reserve	20,000	180,000	-	-	-	-	-	180,000
<b>Total</b>	<b>20,000</b>	<b>180,000</b>	-	-	-	-	-	<b>180,000</b>

## Internal Information

**Mitigation Strategy - No**

**Accessibility Committee Requirements - No**

**Communications Requirement- No**

**Asset Management Alignment**

Broken Asset

**Project Name:** WWTP - Replace Screw Pump Electric Generator  
**Project Number:** 413-010-26  
**Department:** Sewage Treatment Plant



### Description

Replacement of the electric generator for the screw pumps at the wastewater treatment plant.

The generator at the screw pumps approaching the end of its service life and requires replacement. The critical generator provides backup power to the screw pumps in the case of an outage. The screw pumps must run continuously to lift water to the clarifiers, preventing an overflow in the plant.

Design/Specification of the replacement generator will be completed in 2026. Replacement will be based on generator availability, which is currently estimated at 60 - 70 weeks. Therefore replacement is likely in 2027, despite contracts needing to be awarded in 2026.

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
<b>Funding Source</b>								
Sewer/Water Reserve	50,000	450,000	-	-	-	-	-	450,000
<b>Total</b>	<b>50,000</b>	<b>450,000</b>	-	-	-	-	-	<b>450,000</b>

### Internal Information

**Mitigation Strategy - No**

**Accessibility Committee Requirements - No**

**Communications Requirement- No**

**Asset Management Alignment**

Beyond Service Life

**Project Name:** WWTP Capital Upgrades  
**Project Number:** 413-011-26  
**Department:** Sewage Treatment Plant



### Description

In late 2025 the City is receiving the results of a the capital needs assessment of the Wastewater Treatment Plant, a project that was initiated in 2024. This project allocates budget to the upcoming upgrades recommended in the assessment for the 2026/7 and 2031/2 years to ensure the WWTP continues to function reliably.

Being primarily mechanical/electrical works, new equipment delivery can be expected to delay construction into the year or two following the year of design works, however the budget allocation will allow the construction contracts to be issued.

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
Funding Source								
Debt Financing	-	800,000	10,000,000	-	-	-	38,800,000	49,600,000
<b>Total</b>	<b>-</b>	<b>800,000</b>	<b>10,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>38,800,000</b>	<b>49,600,000</b>

### Internal Information

**Mitigation Strategy - No**

**Accessibility Committee Requirements - No**

**Communications Requirement- No**

**Asset Management Alignment**

Beyond Service Life - Aged Infrastructure

**Project Name:** Fleet - Water and Wastewater Vehicles  
**Project Number:** 414-001-26  
**Department:** Water & Sewer General Vehicles & Equipment



### Description

Renewal of vehicles used by water and wastewater utility operations for underground repair and maintenance services, water and waste water treatment plants, water booster stations, waste water pumping stations and meter reading.

#### New Vehicles:

2026: Water Tank Truck, Underground Services Walk-In Van, 3/4 Ton Pickup w/ Plow, 24' Boat Outboard Motor Replacement  
 2027: 3/4 Ton Pickup Truck, Van Air Compressor Replacement  
 2028: Two - 1/2 Ton Pickups  
 2029: Water Delivery Truck  
 2030: WWTP Sludge Hauling Tandem Dump | 1/2 ton pickup

#### Outgoing Vehicles:

2026: 2003 Water Tank Truck Reassigned to Bridge Washing, 2014 3/4 ton Van, 2006 3/4 Ton Pickup reassigned to Parks, 2010 Outboard Engine  
 2027: 2017 3/4 Ton Pickup  
 2028: 2004 1/2 Ton Pickup, 2008 1/2 Ton Pickup,  
 2029: 2015 Water Tank Truck  
 2030: 2019 WWTP Tandem Dump | 1/2 ton pickup reassigned to Parks

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
<b>Funding Source</b>								
Debt Financing	-	-	-	-	-	-	1,005,500	1,005,500
Sewer/Water Reserve	-	564,550	125,700	169,200	364,000	358,800	602,000	2,184,250
<b>Total</b>	<b>-</b>	<b>564,550</b>	<b>125,700</b>	<b>169,200</b>	<b>364,000</b>	<b>358,800</b>	<b>1,607,500</b>	<b>3,189,750</b>

### Internal Information

**Mitigation Strategy - No**

**Accessibility Committee Requirements - No**

**Communications Requirement- No**

**Asset Management Alignment**

### Project Documents

Change to Potable Water Truck from 2025 to 2026

**Project Name:** Watermain Renewal Program  
**Project Number:** 431-001-26  
**Department:** Waterworks



## Description

Replacement and rehab of the watermain distribution piping system.

As the water distribution system ages, leaks and breaks become more common, requiring immediate repair. The usage (size), age, break and leak history the department experiences as well as known freeze locations inform the prioritization of renewal projects.

2026: Mellick Ave from 9th St N to 10th St N | Laneway between 3rd and 4th Ave and 7th and 5th Street S

2027: River Drive from 7th Ave S to 9th Ave S | Rupert Road from 9th Street N to 10th Street N

2028: 3rd Street North from 4th Ave N to 2nd Street N | Regina Avenue from Veterans Drive to 10th Street N

2029: Mascott Ave from Veterans Drive to Dead end and 10th Street N to Mikado Ave

2030: 13th Ave N from dead end to 9th Street N and 8th Street N from 14th Ave N to the west to dead end

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
<b>Funding Source</b>								
Debt Financing	-	800,000	1,300,000	775,000	1,300,000	1,750,000	10,577,000	16,502,000
Sewer/Water Reserve	1,495,500	1,100,000	577,000	1,249,000	461,000	540,000	3,512,000	7,439,000
<b>Total</b>	<b>1,495,500</b>	<b>1,900,000</b>	<b>1,877,000</b>	<b>2,024,000</b>	<b>1,761,000</b>	<b>2,290,000</b>	<b>14,089,000</b>	<b>23,941,000</b>

## Internal Information

### Mitigation Strategy - Yes

Traffic impact during construction stage of the project.

### Communications Requirement - Yes

Public Notice 1 week ahead of impacted areas, door to door notice.

### Accessibility Committee Requirements - Yes

Accessibility committee review required during early (30% design) stage for surface features.

### Asset Management Alignment

**Project Name:** Watermain Renewal Program

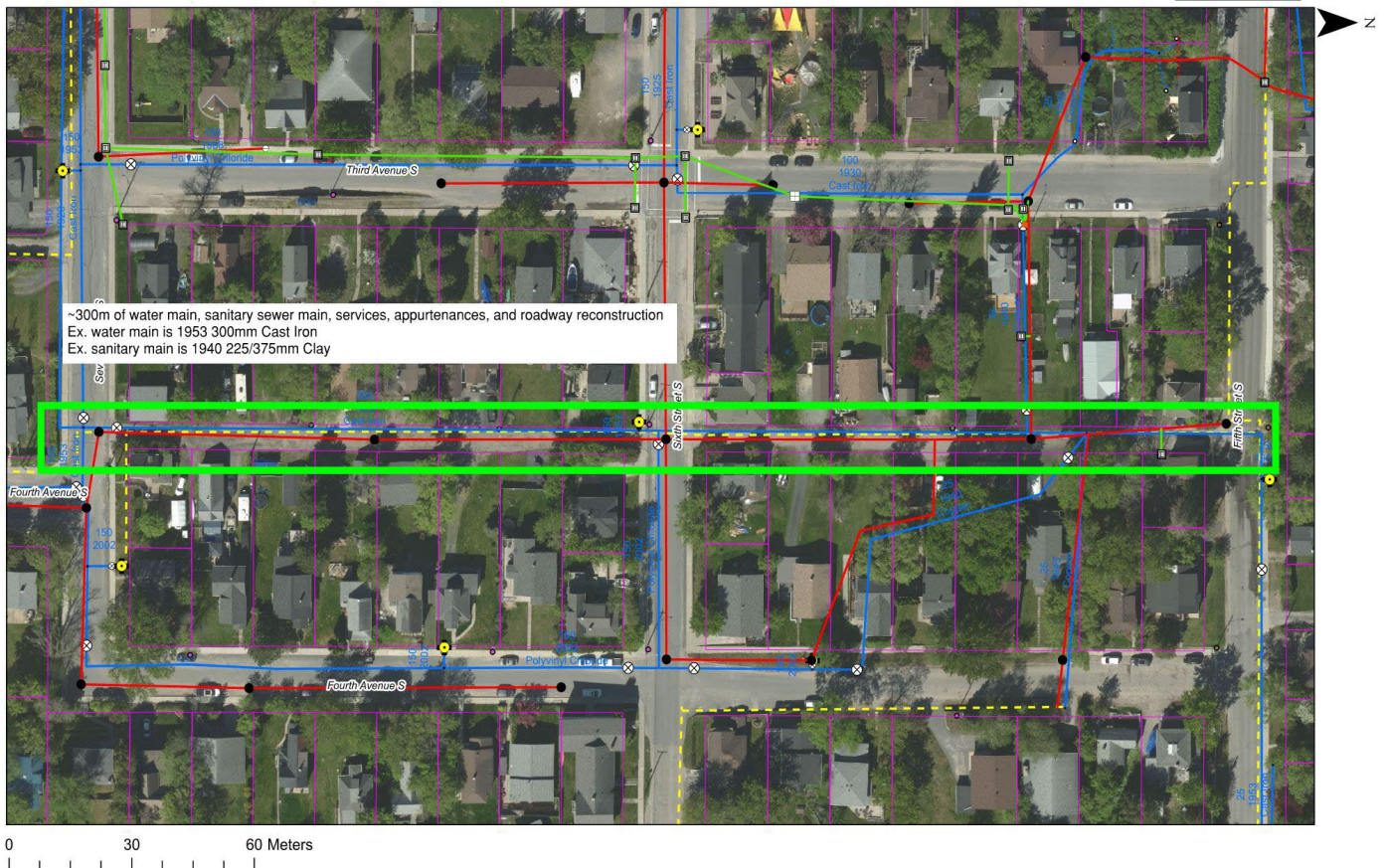
**Project Number:** 431-001-26

**Department:** Waterworks



## 2026 Sewer & Water Reconstruction Scope

City of Kenora  
Engineering  
60 Fourteenth St N  
Kenora, ON P9N 4M9



## Replacement of the above-ground watermain on Coney Island

There may be an opportunity to connect new users through this program.

### 2028 - \$100,000 Phase 3 Replacement Works

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
Funding Source								
Sewer/Water Reserve	-	100,000	100,000	100,000	-	-	-	300,000
<b>Total</b>	<b>-</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>300,000</b>

### Accessibility Committee Requirements - No

## Asset Management Alignment

public notice



**Project Name:** Hospital Servicing - Watermain  
**Project Number:** 431-004-26  
**Department:** Waterworks



### Description

Installation of New Marine Water line to New All-Nations Hospital Property Line from Ottawa St in Keewatin.

This project can become operational following the installation of the Norman/Keewatin Marine Waterline from Lakeside.

2027 Design

2029 Hospital Site Servicing

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
Funding Source								
Debt Financing	-	-	40,000	-	500,000	-	-	540,000
<b>Total</b>	<b>-</b>	<b>-</b>	<b>40,000</b>	<b>-</b>	<b>500,000</b>	<b>-</b>	<b>-</b>	<b>540,000</b>

### Internal Information

**Mitigation Strategy - No**

**Accessibility Committee Requirements - No**

**Communications Requirement - Yes**

**Asset Management Alignment**

Public Notice - Marine Works



**Project Name:** Norman/Keewatin Water Redundancy  
**Project Number:** 431-005-26  
**Department:** Waterworks



## Description

Installation of back up sub-marine Water line to Norman and Keewatin to support a new All Nations Hospital.

2028 Design

2029 Construction

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
Funding Source								
Debt Financing	-	-	-	760,000	9,385,000	-	-	10,145,000
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>760,000</b>	<b>9,385,000</b>	<b>-</b>	<b>-</b>	<b>10,145,000</b>

## Internal Information

**Mitigation Strategy - No**

**Accessibility Committee Requirements - No**

**Communications Requirement - Yes**

**Asset Management Alignment**

Communication of on-water construction activities to boating community.

**Project Name:** Replacement of Norman Booster Station MCC/PLC  
**Project Number:** 432-003-26  
**Department:** General Water Standpipe & Booster



### Description

Replacement of Norman Water Booster Station Motor Control Centre and Programmable Logic Control which has reached the end of its service life, and has limited functionality. Upgrades will modernize the station to be fully controlled remotely, lowering service calls.

Design works will take place in 2026, followed by equipment ordering, which, based on availability, may delay construction into 2027.

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
Funding Source								
Sewer/Water Reserve	-	300,000	-	-	-	-	-	300,000
<b>Total</b>	-	<b>300,000</b>	-	-	-	-	-	<b>300,000</b>

### Internal Information

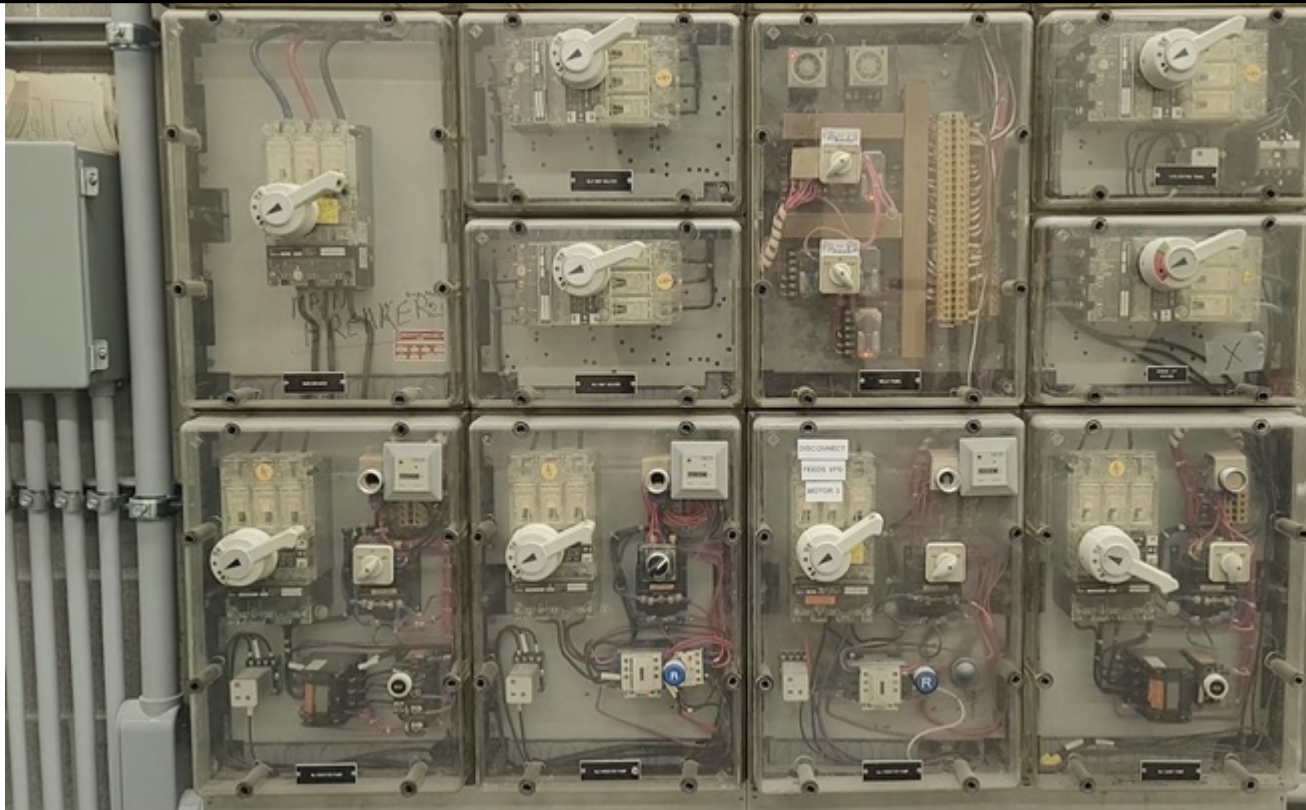
**Mitigation Strategy - No**

**Accessibility Committee Requirements - No**

**Communications Requirement- No**

**Asset Management Alignment**

Beyond Service Life - Modernization



**Project Name:** WTP Pump Replacement  
**Project Number:** 433-002-26  
**Department:** Water Treatment Plant



**Description**

This project consists of the replacement of the plant's high lift and low lift pumps as part of a 5 year 2025 to 2029 change out of the 6 pumps.

The Water Treatment Plant has 6 pumps that take in and pump water out into the distribution system. The low lift pumps bring water into the plant to be treated, and the high lift pumps convey water out into the distribution system.

All high lift and low lift pumps at the Water Treatment Plant are original equipment at over 40 years old. They have long exceeded their service life.

Design of the replacement pumps and electrical systems started in 2024. The first phase of construction is expected to start in early 2026.

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
Funding Source								
Sewer/Water Reserve	900,000	-	1,200,000	-	1,200,000	-	-	2,400,000
<b>Total</b>	<b>900,000</b>	<b>-</b>	<b>1,200,000</b>	<b>-</b>	<b>1,200,000</b>	<b>-</b>	<b>-</b>	<b>2,400,000</b>

**Internal Information**

**Mitigation Strategy - No**

**Accessibility Committee Requirements - No**

**Communications Requirement- No**

**Asset Management Alignment**

Beyond Service Life

**Project Name:** WTP Capital Upgrades  
**Project Number:** 433-005-26  
**Department:** Water Treatment Plant



**Description**

In late 2025 the City is receiving the results of a the capital needs assessment of the Wastewater Treatment Plant, a project that was initiated in 2024. This project allocates budget to the upcoming upgrades recommended in the assessment for the 2028/9 and 2033/4 years to ensure the WTP continues to function reliably.

Being primarily mechanical/electrical works, new equipment delivery can be expected to delay construction into the year or two following the year of design works, however the budget allocation will allow the construction contracts to be issued.

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
<b>Funding Source</b>								
Debt Financing	-	-	-	6,500,000	-	-	26,840,000	33,340,000
Sewer/Water Reserve	-	-	540,000	-	-	-	-	540,000
<b>Total</b>	-	-	<b>540,000</b>	<b>6,500,000</b>	-	-	<b>26,840,000</b>	<b>33,880,000</b>

**Internal Information**

**Mitigation Strategy - No**

**Accessibility Committee Requirements - No**

**Communications Requirement- No**

**Asset Management Alignment**

Beyond Useful Service Life

**Project Name:** Redundant Air Scour Compressor at the WTP  
**Project Number:** 433-006-26  
**Department:** Water Treatment Plant



**Description**

The existing air scour compressor at the Water Treatment Plant is beyond end of service life and needs to be replaced, however in the short term, there is space, piping and conduit to support a redundant unit to be installed.

Design will take place in 2026, with construction to follow based on availability of equipment.

This project ensures the Plant can continue to scour and backwash the filters, enabling reliable ongoing filtration process.

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
Funding Source	-	435,000	-	-	-	-	-	435,000
Total	-	435,000	-	-	-	-	-	435,000

**Internal Information**

Mitigation Strategy - No

Accessibility Committee Requirements - No

Communications Requirement- No

Asset Management Alignment

Beyond service life

**Project Name:** Purchase of 40 yard bins for waste haulage to landfill.  
**Project Number:** 448-001-26  
**Department:** Transfer Facility



### Description

The Transfer Station uses 40yd bins to transport waste to the Landfill. 2 bins require replacement in each 2027 and 2030 as they wear out. This is a recurring capital need.

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
Funding Source								
Solid Waste Reserve	-	-	50,000	-	-	49,712	50,955	150,667
<b>Total</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>49,712</b>	<b>50,955</b>	<b>150,667</b>

### Internal Information

Mitigation Strategy - No

Accessibility Committee Requirements - No

Communications Requirement- No

Asset Management Alignment

**Project Name:** Fleet - Solid Waste Vehicles  
**Project Number:** 453-001-26  
**Department:** General Solid Waste Vehicles & Equipment



### Description

This budget includes vehicles dedicated to supporting Solid Waste, spanning the Transfer Station, Landfill, and the curbside and community depot collection services.

Vehicles and equipment in these departments log higher mileage and operating hours when compared to vehicles in other departments due to the 7-day operation of this department.

#### New Vehicles:

2026 - Tandem Roll-off Truck  
 2027 - Co-Mingle Curbside Collection Truck  
 2028 - Rubber Tire Loader  
 2029 - Landfill Dump Truck  
 2030: 1/2 Ton Pickup Truck | Tandem Roll-off Truck

#### Outgoing Vehicles:

2026: 2014 Roll-off Truck  
 2027: 2009 Co-Mingle Curbside Collection Truck  
 2028: 2018 Rubber Tire Loader  
 2029: 2006 Lanfill Dump Truck  
 2030: 2016 1/2 Ton Pickup reassigned to Parks | 2018 Tandem Roll-off Truck

	Adopted	Budget	Forecast					
Project Forecast	2025	2026	2027	2028	2029	2030	2031-2035	10 Year Total
Funding Source								
Solid Waste Reserve	136,500	400,000	191,500	393,000	580,000	363,500	1,980,500	3,908,500
<b>Total</b>	<b>136,500</b>	<b>400,000</b>	<b>191,500</b>	<b>393,000</b>	<b>580,000</b>	<b>363,500</b>	<b>1,980,500</b>	<b>3,908,500</b>

### Internal Information

**Mitigation Strategy - No**

**Accessibility Committee Requirements - No**

**Communications Requirement- No**

**Asset Management Alignment**



# 2026 Utility Reserves - Water and Wastewater & Solid Waste



Reserve Details - Water and Wastewater

Reserve Name: Water and Wastewater Reserve

Purpose:

The establishment of an adequate Water and Wastewater reserve balance enhances the ability to manage potential risks, manage reserve fluctuations and is the primary source of capital financing.

The reserve is funded through water and waster water user fees with operations surplus transferred to the reserve fund. The target balance of the reserve reflects the current Long Range Financial Plan, which considers capital needs, sustainable cashflows, potential growth, appropriate rates and provide for any unforeseen expenditures.

Fund Manager                      Director of Engineering and Infrastructure

Financial Projections	2024 Actual*	2025 Forecast	2026 Budget	2027 Proj Budget	2028 Proj Budget	2029 Proj Budget	2030 Proj Budget
Balance, beginning of year	5,559,682	5,713,443	2,403,719	2,200,934	2,827,318	2,880,669	1,452,184
Add:							
Surplus from Operations	3,605,784	3,435,431	4,329,515	4,133,834	3,175,301	2,616,265	1,213,389
	9,165,467	9,148,874	6,733,234	6,334,768	6,002,619	5,496,934	2,665,573
Deduct:							
Capital	3,452,024	7,409,690	6,932,300	16,187,450	12,691,950	26,414,750	5,434,550
Closed Capital returned to Reserve		(664,535)					
Capital Financed with Debt			(2,400,000)	(12,680,000)	(9,570,000)	(22,370,000)	(3,500,000)
	3,452,024	6,745,155	4,532,300	3,507,450	3,121,950	4,044,750	1,934,550
Balance, December 31	5,713,443	2,403,719	2,200,934	2,827,318	2,880,669	1,452,184	731,023

Assumptions/Notes/Comments:

\* 2024 actuals are unaudited

Growth - estimated 2% annual increase in surplus from operations (2029 & 2030)

**Reserve Name:** Solid Waste Reserve Fund

**Purpose:**

The establishment of a Solid Waste reserve supports financial stabilization, the ability to manage potential risks, manage reserve fluctuations and is the primarily source of capital financing. The eserve will support the future financial obligations the landfill closure are met along with financing the construction of a new site.

The reserve is funded through solid waste user fees with operations surplus transferred to the reserve fund.

**Fund Manager**                      Director of Engineering and Infrastructure

<b>Financial Projections</b>	<b>2024 Actual*</b>	<b>2025 Forecast</b>	<b>2026 Budget</b>	<b>2027 Proj Budget</b>	<b>2028 Proj Budget</b>	<b>2029 Proj Budget</b>	<b>2030 Proj Budget</b>
<b>Balance, beginning of year</b>	<b>3,937,344</b>	<b>4,191,355</b>	<b>3,586,394</b>	<b>3,443,933</b>	<b>3,451,023</b>	<b>3,281,744</b>	<b>2,944,128</b>
Add:							
Surplus from Operations	410,892	239,684	257,539	248,590	223,720	242,383	247,231
	<b>4,348,236</b>	<b>4,431,039</b>	<b>3,843,933</b>	<b>3,692,523</b>	<b>3,674,744</b>	<b>3,524,128</b>	<b>3,191,360</b>
Deduct:							
Capital	156,881	799,619	400,000	241,500	393,000	580,000	413,212
Closed Capital (residual)		45,026					
	<b>156,881</b>	<b>844,645</b>	<b>400,000</b>	<b>241,500</b>	<b>393,000</b>	<b>580,000</b>	<b>413,212</b>
<b>Balance, December 31</b>	<b>4,191,355</b>	<b>3,586,394</b>	<b>3,443,933</b>	<b>3,451,023</b>	<b>3,281,744</b>	<b>2,944,128</b>	<b>2,778,148</b>

\* 2024 actuals are unaudited

City of Kenora

2026 Debt Plan

Sewer and Water

	2026 Outstanding		2026 Annual Repayment			Expires
Downtown Rehabilitation - Sewer and Water	1,007,970	298,486	41,153	27,608	68,761	2044
Generator - Sewer and Water	593,325	74,539	78,738	18,100	96,838	2032
North Hamilton Lift Station	368,165	335,875	7,245	22,090	29,335	2049
	<b>1,969,460</b>	<b>708,901</b>	<b>127,136</b>	<b>67,798</b>	<b>194,934</b>	